

CUMBRIA LSCB

CUMBRIA LOCAL SAFEGUARDING CHILDREN BOARD

Minutes of a meeting of the Cumbria LSCB held on Tuesday 17 January 2017 at 10.00 am at Harraby Community Centre, Carlisle

PRESENT:

- Gill Rigg - Independent Chair
- Fiona Musgrave - Senior Manager, LSCB & Improvement, Cumbria County Council (CCC)
- John Greenwood - LSCB Lay Member
- Amanda Boardman - Lead GP, Clinical Commissioning Group (CCG)
- Deborah Evans - Assistant Director, Children & Family Services (CCC)
- Pam Hutton - Chief Officer, East Cumbria Family Support, Voluntary Sector Representative
- Colin Cox - Director, Public Health, (CCC)
- Sarah Ward - Cumbria National Probation Service
- David Charlesworth - Quality Manager/Safeguarding Lead, NHS England
- Louise Fisher - Assistant Chief Executive, Cumbria & Lancashire Community Rehabilitation Company (CRC)
- Andy Slattery - Detective Chief Superintendent, Cumbria Constabulary
(representing Michelle Skeer)
- Claire Parker - Interim Director of Quality & Nursing, Cumbria Partnership NHS Foundation Trust (CPFT)
- Louise Mason-Lodge - Designated Nurse, (CCG)
- Richard Simpson - Assistant Director (Children's Services), Barnardos
- John Macilwraith - Corporate Director, Children & Family Services CCC
- Anne Burns - Portfolio Holder for Children's Social Care, Elected Member CCC
- John Dyer - Representing Cumbria District/Borough Councils
(Representing Debbie Storr)
- Claire Moore - Chief Matron, Child Health Safeguarding Lead, North Cumbria University Hospitals (NCUH)
- Sharon Mitchell - LSCB Child Death & Case Review Co-ordinator
(minute taker)

APOLOGIES:

- Domenic Volpe - Secondary Headteacher
- Debbie Storr - Director of Policy & Resources, Cumbria District/Borough Councils
- Sascha Wells/Mark Lippett - Deputy Director of Midwifery, University Hospitals of Morecambe Bay (UHMB)
- Claire Render - Primary Headteacher, Primary Headteacher Association
- Ian Gopsill - Service Manager, CAF/CASS Cumbria
- Samantha Starmer - Senior Manager, Targeted Youth Services (CCC)
- Jon Rush - LSCB Lay Member
- Michelle Skeer - Assistant Chief Constable, Cumbria Constabulary

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1	<p>Introductions, Declarations of Interest and Apologies for Absence</p> <p>Declaration of Interest - CMoore advised her husband is the Lead Nurse for Safeguarding at the CCG.</p> <p>No other declarations of interest were raised and apologies for absence were noted.</p>		
2	<p>Minutes of Last Meeting – 14 November 2016</p> <p>Subject to the slight amendment to the title against Sarah Ward’s name, the minutes of the meeting held on 14 November 2016 were agreed as an accurate record.</p> <p>Matters Arising</p> <p>Child Trafficking – it was noted that this will be discussed later on today’s agenda.</p> <p>Education representative for Policy & Procedures – it was noted that this action is outstanding and that FMusgrave will follow this up with CRender.</p> <p>Egress – GP difficulties – FMusgrave advised she was not aware of any specific problems relating to GPs, but she will keep this under review.</p> <p>Challenge Log – it was noted that FMusgrave will provide a full update to be circulated with the minutes.</p> <p>Adult Safeguarding Board – FMusgrave confirmed that regular meetings have now been set up and links have been made regarding joint issues relating to domestic homicide.</p> <p>GRigg report to the Minister – it was noted that this will be circulated with the minutes.</p> <p>Safer Cumbria – ASlattery advised he will forward the presentations to SMitchell for circulation to the Board.</p> <p>Family Justice Board – it was noted that an update will be provided at the next meeting of the LSCB in March, given IGospill was unable to attend today’s meeting.</p> <p>Sub-Group Terms of Reference (ToR) – it was noted that the TOR for all sub-groups have been reviewed and any gaps identified have been taken forward.</p>	<p>FMusgrave</p> <p>FMusgrave</p> <p>FMusgrave</p> <p>ASlattery</p> <p>IGospill</p>	<p>ASAP</p> <p>ASAP</p> <p>ASAP</p> <p>ASAP</p> <p>07/03/17</p>

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	<p>Neglect strategy– representation from schools – it was noted that this was to be taken to the next meeting of the Education Sub-Group which is to be held next week.</p> <p>Risk Register – FMusgrave advised an updated copy of the register will be circulated with these minutes.</p> <p>PMQA Audit - Primary Care response – FMusgrave confirmed she will forward to ABoardman a copy of the Primary Care response.</p> <p>Unaccompanied asylum seeking children – it was noted that this will be added to the risk register.</p> <p>LSCB Minutes – it was noted that all previous LSCB minutes are published on the website, with the exception of any Part 2 items. GRigg commented on how she had experienced a very user friendly site when recently looking at it</p> <p>Minutes of LSCB Extra-Ordinary Meeting – 29 November 2016</p> <p>The minutes of the extra-ordinary meeting held on 29 November 2016 were agreed as an accurate record.</p> <p>Matters Arising</p> <p>It was noted that the recommendations and action plan will be finalised electronically.</p> <p>Query re published Finding of Fact – it was noted that JMacilwraith will follow this up and confirm whether there was one published</p> <p>Court Proceedings – it was noted that DEvans will review and advise in respect of the current position.</p> <p>LSCB Challenge Log</p> <p>FMusgrave advised she will bring a final year log to the next meeting in March, together with completed actions, and Serious Case Review (SCR) completed actions and that she will condense this into a set of outstanding actions.</p> <p>Action: agenda for next meeting in March and FMusgrave to send an updated Challenge Log out with the minutes.</p>	<p>FMusgrave</p> <p>FMusgrave</p> <p>SMitchell FMusgrave</p>	<p>ASAP</p> <p>ASAP</p> <p>07/03/17 ASAP</p>

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3	<p>Updates from Other Partnerships</p> <p>Children's Improvement Board (ChIB)</p> <p>JMacilwraith advised that following the Department for Education (DfE) review on 22 November he had received a positive letter from the Minister. There was an acknowledgement of the triangulation of other information with evidence for improving services to children in Cumbria. The DfE have agreed to allow Cumbria to reduce the cycle of ChIB meetings to every 6 weeks rather than monthly. Discussions to take place regarding more of a focus on deep dives around the plan.</p> <p>Positive meetings have been held regarding the CAMHS Services. Ofsted will now undertake their next visit the week of 23/1/17. There was a brief discussion about a specific case.</p> <p>JMacilwraith advised that the appointment of Catherine Fairclough to the post of Chief Executive has been confirmed. She will commence in post on 1 March. Diane Woods' last working day is Friday 17 February.</p> <p>Health and Well-Being Board (HWBB)</p> <p>CCox advised the last meeting took place at the end of November and was the first meeting since the Board had been reviewed. Providers were present which made a very positive difference to the conversations. There was a whole system consideration and a focus on delayed transfers of care which in reality focused mainly on older adults.</p> <p>There was an update on Headstart and a focus on developments moving forwards.</p> <p>The HWBB considered and agreed an approach from "Carlisle Mind" to tackle discrimination against mental health. The Board approved the organisation becoming a "Hub" for this and interviews are taking place regarding this tomorrow.</p> <p>The HWBB has approved the latest chapter focussing on mental health which will be on the website.</p> <p>The HWBB alternates with development sessions and one was held earlier in January which focused on structural changes emerging. They had discussed the</p>		

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	<p>progress towards integrated care communities. Unsurprisingly, this is more of an adult focused conversation.</p> <p><i>Children's Trust Board</i></p> <p>JMacilwraith advised the Board met in December and discussed a deep dive focus on achieving specific outcomes. The main input was the work of the commissioning framework for children and a task and finish group has been tasked to create a framework to come to their next meeting at the end of March.</p> <p><i>Adult Safeguarding Board</i></p> <p>CParker advised the CPFT are strengthening their relationship between the different Boards and she will be attending all of those meetings to ensure cross over and continuity. The SCR process and how the Adult Safeguarding Board can learn from the children's processes is already in place.</p> <p><i>Safer Cumbria</i></p> <p>In the absence of MSkeer, SWard advised she attended the last meeting of the group. There was an update regarding the Prevent agenda and they are looking at a range of activities to strengthen it. The group will also act as the Contest Panel.</p> <p>LMason-Lodge advised that from a learning and improvement point of view, they are also reviewing this to enable partners to cascade this awareness throughout their agencies.</p> <p><i>Corporate Parenting Board (CPB)</i></p> <p>ABurns advised they had slimmed the agenda down to focus on deep dives into specific areas. The last meeting concentrated on the DfE looked after report, foster carer recruitment and care leavers and their university experience.</p> <p>The foster care recruitment campaign started this week and will target hospitals, schools, GP surgeries, hospitals, etc.</p> <p>The reason why the majority of those carers are leaving is due to the age population of carers.</p>		

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	<p>The data report mapped Cumbria's performance against the national benchmark. Cumbria's looked after rate is declining whilst the national rate is rising. Cumbria is ranked 2nd out of 10 relating to children in care and Cumbria is below the national average. This is seen as positive.</p> <p>There are 21 care leavers at university taking on a variety of subjects – law, business studies, early years, midwifery, veterinary, etc. The young people are obtaining some very good results. Their social worker still keeps in touch with that young person wherever they went and their commitment to do this was very heart warming. The LSCB was very pleased to hear such a positive update.</p> <p>The CPB received an excellent presentation from a young person who is on the National United Nations Project and speaks all over the country and also attends meetings in Belgium. She is a strong advocate.</p> <p>JMacilwraith advised Cumbria has a real challenge around recruitment of foster carers and any help partners agencies can provide would be welcomed.</p> <p>PHutton advised she can send something out via the voluntary sector reference group.</p> <p>DEvans advised Cumbria do have a lot of older carers but there is now an action plan in place to get people interested in foster caring and getting them processed through the assessment quickly, and Cumbria now have mentors who are already carers.</p> <p>Carers said they did not feel like they were treated as professionals by others and Cumbria needs to ensure they are included and treat them with the respect they deserve and ensure they are retained.</p> <p>Staff are also encouraged to become foster carers and do need to be far more focused on our recruitment conversations about those who are likely to become carers.</p> <p>Action: DEvans to provide article for the LSCB Newsletter, which partners can then cascade through their agencies.</p>	DEvans	ASAP

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	<p>Family Justice Board</p> <p>Update to be provided at the next meeting in March.</p>	IGopsill	07/03/17
4	<p>Health Update on Vanguard and Success</p> <p>A Boardman provided a brief update, as follows:-</p> <ul style="list-style-type: none"> • Both programmes continue to work on the development of services with a focus on ensuring that health and social care services work more closely together to meet the needs of the population • Success regime consultation is now finished – work is now ongoing to analyse the results. A decision will be made by the Governing Body of the CCG in early March. • Vanguard bid successful to extend funding into 2017/18 – a proportion of this funding will go to the Women’s and Children’s Workstream. • Cumbria CCG will split from 1 April – detailed work ongoing to ensure a smooth transition and the CCG will ensure that the LSCB will receive regular updates about any changes that may impact on the work of the LSCB, eg from 1 April it is possible that 2 CCGs will need to be represented on the Board. • From 1 April there will be a North Cumbria Sustainability and Transformation Plan (STP) – there is much discussion about how the whole system, health and social care, will work together in future. A provider alliance is already in place and work is in progress to develop joint commissioning further. • Morecambe Bay CCG will become part of the North West STP and a similar approach will be adopted, including exploring the possibility of developing an Accountable Care System. <p>EHodgson will continue as Director of Children’s Health and will lead the integration work.</p> <p>Jane Jones is the Designated Nurse for Morecambe Bay and discussions are taking place regarding joint responsibility. NCleghorn is now the Designated Doctor for Cumbria. The Health Sub-Group will be combined and will be the conduit.</p> <p>Action: brief update to be provided at the March meeting with a full update at the May meeting.</p>	ABoardman	07/03/17 23/05/17

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	Action: LMason-Lodge to provide 2 page report to be circulated with the minutes.	LMason-Lodge	ASAP
5.	<p>Business Report</p> <p>FMusgrave provided a brief outline of this report.</p> <p>Education Sub-Group</p> <p>JMacilwraith asked if there is an agreed approach for the independent sector.</p> <p>Action: FMusgrave to follow this up with CRender regarding quality assurance arrangements.</p> <p>JMacilwraith advised he is meeting the Chair of Cumbria Association of System Leaders (CASL) and is concerned regarding secondary representation for this group and will be raising this with them.</p> <p>Performance Management and Quality Assurance</p> <p>FMusgrave referred to the substance misuse report and suggested that everyone read the report and note recommendations, themes identified, etc.</p> <p>ABoardman said these audits are great but she would query health representation and when talking about drift it would be useful to ask GPs what their thoughts are.</p> <p>RSimpson said the inadequate case was a historical one. His view is that HMurphy has done a fantastic job but he does think the LSCB has to improve the trail of the audits of "so what did we do?"</p> <p>Action: to be taken back to sub-group to ensure actions are taken forward.</p> <p>CParker referred to information sharing and how to go forward with this and wonder whether the Communications, Engagement and Participation Sub-Group can take forward recommendation 5. This was agreed.</p> <p>SWard asked about Probation input. FMusgrave advised this has been picked up already as LFisher had also raised this.</p> <p>Recommendation 1 – re vulnerable child reports on</p>	<p>FMusgrave</p> <p>RSimpson</p> <p>PHutton</p>	<p>ASAP</p> <p>ASAP</p> <p>ASAP</p>

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	<p>police systems. There is no heading to highlight substance misuse in the family – that police consider incorporating this into future IT systems. This was noted.</p> <p>Recommendation 2 – LSCB members to note the report and recommendations. This was noted.</p> <p>Learning and Improvement Sub-Group</p> <p>Recommendation 3 – volunteer training agreements - Board Members are reminded to sign and return these. This was noted.</p> <p>Child Death Overview Panel (CDOP)</p> <p>Challenge 1 – Form B’s to be completed in an appropriate and timely manner.</p> <p>Challenge 2 – ensuring relevant attendance at Rapid Response meetings.</p> <p>Early Help</p> <p>Challenge 3 – there remains a challenge in the number of early help assessments being registered as closed. Partners are asked to ensure that when cases step up or outcomes are achieved these are registered with the Early Help Team so outcomes can be evidenced.</p> <p>JMacilwraith felt each Panel should receive a visit from their LSCB sponsor to undertake some quality assurance.</p> <p>ABoardman advised she attended the Furness Panel last week. She was very impressed by the school input and they are taking the lead on many cases.</p> <p>PHutton attended the Penrith Panel and understands there has not been attendance by the sponsor for the Carlisle one. CRender is the sponsor for the Carlisle Panel.</p> <p>RSimpson advised he will accept the challenge and will attend the Allerdale Panel. FMusgrave will remind LSCB members of the identified sponsors</p> <p>Child Sexual Exploitation/Missing from Home Sub-Group</p>	<p>FMusgrave</p>	<p>ASAP</p>

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	<p>The report has been kept using the same format as in previous years, however CDOP have changed the annual reporting cycle. Previously CDOP reported on deaths that occurred in the year and this was not in keep with the national data. This has now moved to reporting on deaths signed off in the year and this makes Cumbria comparable with other areas.</p> <p>The number of child deaths in Cumbria is low and is generally under 30 and broadly speaking, Cumbria is not dissimilar from England average. One thing that stands out, is that Cumbria has higher rate of peri-natal and neo-natal deaths this year, but unless the same is repeated next year, it is likely to be is a random variation.</p> <p>The Panel always look at modifiable factors and roughly $\frac{3}{4}$ of deaths had no modifiable factors and those that did related to parental smoking. Only in one case did having health care provision was a factor. Due to the low numbers the statistical analysis will be very relevant.</p> <p>The Panel did discuss whether if there was a systematic problem going on, would they spot this? This is a challenge for the Panel but they are trying to put in place actions to speed this up. This does require support from all partners. What slows the Panel down is not receiving appropriately completed Form B's in a timely fashion for the information to be then fed into the Form C.</p> <p>The Panel would appreciate the support from all LSCB members to encourage organisations to complete Form B's in a timely fashion.</p> <p>Processes have moved on, however, it does still need to be faster.</p> <p>The Board noted the following recommendations:-</p> <ul style="list-style-type: none"> • All agencies should take action to improve the quality and timeliness of the completion of Form B's in order to speed up the CDOP review process. • In support of this, CDOP should monitor and report on the quality and timeliness of the completion of Form B's on a regular basis. • CDOP should consider adopting a rapid sign off process using email for simple cases where full case discussions have taken place and there is a 		

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	<p>clear recommendation from the relevant paediatrician for Child Death.</p> <ul style="list-style-type: none"> • CDOP should take steps to ensure further dissemination of the learning arising from each case considered. <p>LMason-Lodge suggested a "5 minute briefing" about completing the Form B's.</p> <p>CCox advised they are aware of conversations regarding CDOP on a national level following the Wood Review but there is nothing further at present.</p> <p>CCox wanted to provide thanks to all of the CDOP Panel and particularly to SMitchell for her significant contribution to the work.</p>		
7.	<p><i>Children P Recommendations</i></p> <p>The recommendations are in the process of being completed and it was agreed to sign these off electronically.</p>		
8.	<p><i>Rising CP Plan Numbers</i></p> <p>RSimpson referred to the report circulated and particularly referred to the cases audited which has led to a helpful analysis.</p> <ul style="list-style-type: none"> • Role of strategy meetings – may have lost some focus • Significant number of plans were not SMART • Role of Core reports – questions raised about effectiveness of core group planning and reviewed • Number of children made subject to a plan and then de-planned after 3 months or between 3-6 months • Not enough robust consideration and assessment of long standing adult behaviours • Over emphasis on the co-operation of parents • Number of occasions where significant parts of the plan had not been completed • Lack of robust planning when de-planned. <p>The Board noted the following recommendations:-</p> <ol style="list-style-type: none"> 1. A clear articulation of the function and remit of: Strategy Groups, Case Conference, Core Groups, Children in Need meetings and Team Around the Child meetings to be developed and 		

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	<p>shared throughout the Partnership and particularly at the front line.</p> <ol style="list-style-type: none"> 2. Need to stress to practitioners that there should be a focus on the immediate, presenting risk and the management of it. 3. Increased scrutiny of decisions to de-plan at 3 months (these should be exceptional) and between 3 and 6 months and of decisions to set the first review at 3 months, particularly of cases where the cause of concern is embedded behaviours such as domestic abuse and substance misuse. 4. Consideration of how the work done in Practitioner Forums led by experienced and skilful colleagues around SMART planning and ensure these are shared widely so that practitioners know what good looks like. 5. Need to identify good examples of SMART planning and ensure these are shared widely.. 6. Ensure line managers pick up instances where there is a lack of SMART planning, agreed actions are not being carried out and/or there is drift and take assertive action through the Core Group and/or escalation with the agency/agencies concerned – need for increased scrutiny when children have been subject to a Plan for over 18 months. 7. Continued implementation of Signs of Safety – this would help in the longer term but should not be seen as a “silver bullet”. <p>PHutton referred to the work being led by LBerryman and that much of the above issues have been discussed. Need to ensure these issues are linked.</p> <p>DEvans advised the work undertaken in Carlisle and Eden has come to the Governance Group and will be rolled out to other districts. She believed the issues identified above could be quickly addressed via an action plan. The LSCB should all cascade SMART planning ethos.</p> <p>LMason-Lodge said at the meeting they did discuss plans, de-plans at 3 months and how safeguarding leads can support. SMART planning is to be shared with the Learning & Improvement group.</p> <p>JMacilwraith said this has been an issue for us previously which had been addressed and there does need to be a further plan address this. This is a critical</p>		

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	<p>role for the Early Help Panel.</p> <p>Action: DEvans to lead with FMusgrave, RSimpson, LMason-Lodge to quickly draft the action plan. To also request Jonathan Taylor from the Early Help Panel to join the discussions/drafting action plan.</p> <p>Action: agenda the action plan for Business Group on 8 February 2017 and LSCB on 7 March 2017.</p> <p>It was agreed that the governance for this will remain with the Board.</p>	<p>DEvans/ FMusgrave/ RSimpson/ LMason-Lodge</p> <p>SMitchell</p>	<p>ASAP</p> <p>08/02/17 07/03/17</p>
9.	<p><i>Policy & Procedures Update</i></p> <p>The report from MBaxendale was presented by FMusgrave, the contents of which were noted. It was noted that the reference should be to non mobile babies.</p> <p>FMusgrave wanted to pass on the thanks of the Group to all the practitioners who have provided significant input and who gave their time and comments.</p> <p>It was noted that the group are looking at a new substance abuse policy.</p> <p>It was also noted that very useful feedback had been received from the Practitioners Forum.</p> <p>The group also wished to record their thanks to the outgoing chair – Sarah Gaskell – for all her work.</p> <p>FMusgrave advised that at the last meeting of the group, Tri-x attended and stated it was one of the best groups that they had attended.</p>		
10.	<p><i>Child Trafficking</i></p> <p>ASlattery provided a helpful and informative overview of the current position, nationally and regionally, regarding trafficking. The National Crime Agency assess any threat and are informed by the regional information provided. It is however, quite adult centred.</p> <p>Significant work is focussed on awareness raising.</p> <p>Lesley Hanson is the lead on trafficking young girls for exploitation.</p> <p>ABoardman asked about information sharing – ie GP's – and how it is being shared. ASlattery advised unless there was a specific reason not to share, all information</p>		

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	<p>is shared with all relevant professionals.</p> <p>Action: ASlattery to ask LHanson to provide information which could be included in the LSCB newsletter and FMusgrave will also share this with the Adult Safeguarding Board.</p> <p>ASlattery advised the National Child Protection Inspection of Cumbria Constabulary took place last summer and the report is due to be published on 26 January. The Constabulary has been working on an action plan. The Inspectors provided some peer support on how to address some issues that was picked up during inspection.</p> <p>Action: ASlattery to provide link for published report and ensure an update is provided at the next Board meeting on 7 March.</p>	<p>ASlattery</p> <p>FMusgrave</p> <p>ASlattery/MSkeer</p>	<p>ASAP</p> <p>ASAP</p> <p>07/03/17</p>
12.	<p>AOB</p> <p>CParker advised the CQC undertook an unannounced inspection last week on Children's Services and safeguarding (as a result of the inspection in November). The inspected all 5 domains and initially the feedback is favourable. A report will be available in next few months.</p> <p>Action: it was agreed to agenda this item (CPFT CQC Inspection) for the meeting on 7 March and for CParker to provide update.</p> <p>FMusgrave referred to the letter sent out from GRigg seeking assurances following the SCRs and there are a number of individuals who have still not responded. She will follow this up with those whose return is outstanding following this meeting.</p> <p>PHutton advised Children and Young People Shadow Board is being held on 11 February and PHutton and RSimpson will be attending.</p>	CParker	07/03/17
13.	<p>Date and Time of Next Meeting</p> <p>LSCB Meeting to be held Tuesday 7 March 2017, 10.00 am – 1.00 pm at Harraby Community Centre, Carlisle</p>		