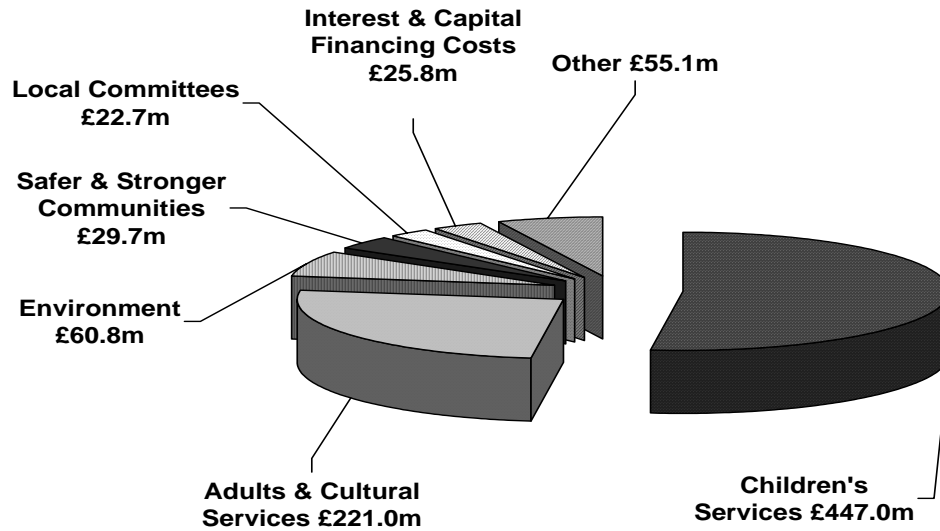


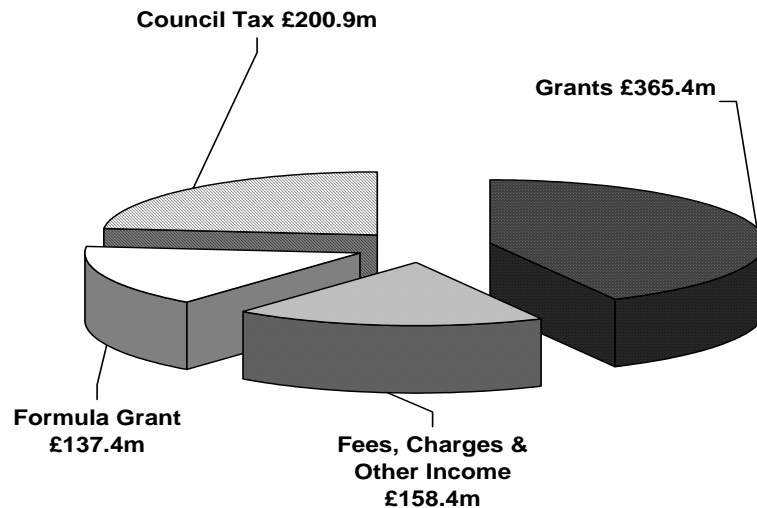


The Budget 2009/10 (Part 1)

The following section sets out the summary revenue budget for 2009/10 and medium term financial plan for 2009/10 – 2012/13. Revenue represents the Council's day to day expenditure on and income received for the delivery of services. The following chart shows how the Council's gross revenue expenditure breaks down:



The expenditure outlined above is funded by the following principal sources of income:



**REVENUE BUDGET 2009/10 & MEDIUM
TERM FINANCIAL PLAN SUMMARY**

2008/09 Approved Budget £000	REVENUE BUDGET SUMMARY	2009/10 Approved Budget £000
	Directorate Budgets	
85,893	Children's Services	82,696
129,775	Adults & Cultural Services	133,056
46,592	Environment	49,160
27,442	Safer & Stronger Communities	27,435
2,457	Chief Executive	2,114
10,049	Organisational Development	10,088
11,441	Resources	14,004
17,610	Local Committees	22,731
4,184	Other Items Charged Corporately	2,765
335,443	Service Expenditure	344,049
22,921	Interest Payable, Investment Income & Minimum Revenue Provision for capital financing	25,825
(14,745)	Depreciation Charges to Services	(14,745)
769	Precepts paid	798
(25,037)	Area Based Grant	(25,214)
9,222	Contribution to/(from) Earmarked Reserves	8,722
(1,217)	Contribution to/(from) General Balances	(1,571)
327,356	Budget Requirement	337,864
	Sources of Finance	
(130,076)	Formula Grant	(137,448)
(1,121)	(Surplus)/Deficit on Collection Fund	485
196,159	Total Council Tax Required	200,901
176,396.06	Divide by Council Taxbase	176,253.92
£1,112.04	Council Tax per Band D Property	£1,139.84
3.9%	Percentage Council Tax Increase	2.5%

Notes

The above summary is inclusive of the allocation of revenue resources to meet corporate priorities set out in pages 13 -16

Explanation of Changes In Service Expenditure Compared to the Previous Year

	Growth £000	Increased Income £000	Savings Identified by Directorates £000	Cross Cutting Savings £000	Inflation £000	Devolved to Local Committees £000	Baseline adjustments, Technical & Presentational Revisions £000	Net Growth & Savings built into MTFP approved 2008/09 £000	Total £000	
Children's Services	693	-	(2,000)	(2,258)	2,360	(1,942)	-	(50)	(3,197)	
Adults & Cultural Services	273	(528)	(220)	(2,611)	4,077	-	1,467	823	3,281	
Environment	1,571	-	(480)	(1,169)	512	(808)	(145)	3,087	2,568	
Safer & Stronger Communities	125	-	(339)	(227)	539	(317)	8	204	(7)	
Chief Executive	-	-	(96)	(67)	12	-	(192)	-	(343)	
Organisational Development	10	-	(160)	276	223	-	215	(525)	39	Note 1
Resources	28	-	(500)	2,531	390	-	239	(125)	2,563	Note 2
Local Committees	1,012	-	-	-	778	3,067	-	264	5,121	
Other Items Charged Corporately	750	-	(103)	10	778	-	(2,104)	(750)	(1,419)	
	<u>4,462</u>	<u>(528)</u>	<u>(3,898)</u>	<u>(3,515)</u>	<u>9,669</u>	<u>-</u>	<u>(512)</u>	<u>2,928</u>	<u>8,606</u>	

Notes:

- 1 Cross-cutting savings Include the recognition of payments of £560k for HR/ICT system to Agilisys. This payment is met by savings in this and other directorates
- 2 Cross-cutting savings include the recognition of £2,740k procurement savings that have been allocated out to this and other directorates. The amount of £2,740k is made up of £1,780k net savings plus a further saving of £960k required to cover payments to Agilisys for the delivery of the E-Procurement system.

2008/09 Approved Budget £000	BUDGETED CONTRIBUTIONS TO/(FROM) EARMARKED RESERVES & GENERAL BALANCES	2009/10 Approved Budget £000
	Transfers to Earmarked Reserves	
9,000	Equal Pay Reserve	9,000
119	Local Elections Reserve	119
103	Cumbria Sea Fisheries Boat Replacement Reserve	103
9,222	Total Transfers to Earmarked Reserves	9,222
	Transfers from Earmarked Reserves	
-	Local Elections Reserve	(500)
-		(500)
9,222	Total Transfers to/(from) Earmarked Reserves	8,722
	Addition to General Balances	
-	Savings generated by restructuring	202
208	Addition to maintain General Balances above £6m	-
	Use of General Balances	
-	Local Authority Business Growth Initiative Income	(273)
(1,000)	Cumbria Waste Management Dividend Income	(1,500)
(425)	Use of General Balances to meet one-off costs of restructuring	-
(1,217)	Total addition to/(use of) General Balances	(1,571)

FORECAST LEVELS OF RESERVES	Earmarked Reserves £000	General Balances £000
Estimated reserves at 1 April 2009	48,796	7,500
Budgeted transfers to/(from) Earmarked Reserves in 2009/10	8,722	-
Budgeted addition to/(use of) General Balances	-	(1,571)
Receipt of Cumbria Waste Management Dividend	-	750
Estimated reserves at 31 March 2010	57,518	6,679

Note:

Earmarked Reserves include the Council's Equal Pay Reserve. The estimated closing balance on this reserve at 31 March 2010 is forecast to be £47,933.

2008/09	PRECEPTS PAYABLE	2009/10
Approved		Approved
Budget		Budget
£000		£000
398	Cumbria Sea Fisheries	415
100	North West & North Wales Sea Fisheries	106
268	Environment Agency North West	275
3	Environment Agency Northumbria	2
769		798

PRECEPTS AND COUNCIL TAX LEVELS

1. PRECEPTS RECEIVABLE

This table shows how much is raised by the County Council from Council Tax in each District area.

District	Tax Base Band D	Precept £
Allerdale	31,764.92	36,206,958
Barrow	21,530.92	24,541,825
Carlisle	34,316.09	39,114,886
Copeland	22,236.20	25,345,732
Eden	20,475.44	23,338,747
South Lakeland	45,930.35	52,353,296
TOTAL	176,253.92	200,901,444

2. COUNCIL TAX LEVELS (County Council Share Only)

Council Tax Band	Approved Budget £
Band A (Up to £40,000)	759.89
Band B (£40,001 to £52,000)	886.54
Band C (£52,001 to £68,000)	1,013.19
Band D (£68,001 to £88,000)	1,139.84
Band E (£88,001 to £120,000)	1,393.14
Band F (£120,001 to £160,000)	1,646.44
Band G (£160,001 to £320,000)	1,899.73
Band H (£320,001 and over)	2,279.68

The Band D tax of £1,139.84 represents a 2.5% increase over the 2008/09 level of £1,112.04

FINANCING & COUNCIL TAX 2009/10 2011/12

	2009/10 £000	2010/11 £000	2011/12 £000
Budget Requirement for the year	337,864	351,433	361,254
Less: Formula Grant	(137,448)	(144,505)	(148,118)
Add: Deficit on Collection Fund	485	-	-
Total Council Tax Required	200,901	206,928	213,136
Divide by Council Taxbase	176,253.92	176,253.92	176,253.92
	£	£	£
Council Tax per Band D Property	1,139.84	1,174.03	1,209.26
	%	%	%
Percentage Council Tax Increase	2.50	3.00	3.00

Notes

The Medium Term Financial Plan reflects the outcome of the Comprehensive Spending Review which set out the grant settlement for 2007/08 - 2010/11. An increase in grant settlement of 2.5% has been assumed for 2011/12.

CHANGES BUILT INTO MEDIUM TERM FINANCIAL PLAN 2009/10 - 2011/12

2008/09		additions & reductions	2009/10	additions & reductions	2010/11	additions & reductions	2011/12
£000			£000		£000		£000
	Directorate Specific Changes						
85,893	Children's Services	(3,197)	82,696	(3)	82,693	(65)	82,628
129,775	Adults & Cultural Services	3,281	133,056	741	133,797	845	134,642
46,592	Environment	2,568	49,160	3,014	52,174	(175)	51,999
27,442	Safer & Stronger Communities	(7)	27,435	288	27,723	94	27,817
2,457	Chief Executive	(343)	2,114	-	2,114	-	2,114
10,049	Organisational Development	39	10,088	(165)	9,923	(100)	9,823
11,441	Resources	2,563	14,004	(1)	14,003	-	14,003
17,610	Local Committees	5,121	22,731	264	22,995	-	22,995
4,184	Other Items Charged Corporately	(1,419)	2,765	(500)	2,265	-	2,265
335,443	Sub Total	8,606	344,049	3,638	347,687	599	348,286
	Other Pressures and Reductions						
-	Future years Cross-cutting savings	-	-	(1,530)	(1,530)	(715)	(2,245)
-	Future years provision for inflation	-	-	11,665	11,665	14,470	26,135
-	Student finance funding adjustment	-	-	(72)	(72)	-	(72)
22,921	Interest payable, investment income & Minimum Revenue Provision for capital financing	2,904	25,825	2,403	28,228	1,557	29,785
(14,745)	Depreciation charges to services	-	(14,745)	-	(14,745)	-	(14,745)
769	Precepts paid	29	798	-	798	-	798
(25,037)	Area Based Grant	(177)	(25,214)	-	(25,214)	-	(25,214)
9,222	Contribution (from)/to Earmarked Reserves	(500)	8,722	500	9,222	-	9,222
(1,217)	Contribution (from)/to General Balances	(354)	(1,571)	1,023	(548)	-	(548)
-	Additional Future Service Efficiency Required	-	-	(4,058)	(4,058)	(6,090)	(10,148)
327,356	Budget Requirement for the year		337,864		351,433		361,254

This table summarises the changes in the budget requirement in 2009/10 compared to the approved budget for 2008/09 and shows the forecast change in budget requirement for each of the following years of the current Medium Term Financial Plan

CHANGES IN ALLOCATION OF REVENUE RESOURCES TO MEET CORPORATE PRIORITIES APPROVED FEBRUARY 2009						
Corporate Plan Priority Theme	Directorate	Description	2009/10 £000	2010/11 £000	2011/12 £000	
BETTER	Revenue Growth To Meet Priorities					
	Charged Corporately	Increase in contribution to Districts from 2nd homes council tax compared with amount budgeted in Medium Term Financial Plan.	250	-	-	
	Charged Corporately	Accelerated payment to small businesses	50	-	-	
	Organisational Development	Cumbria Multi-cultural service	10	-	-	
	Resources	LAA Scrutiny	28	(1)	-	
	Cross-Cutting	Local Committees removal of target efficiency savings	232	-	-	
		Growth Sub Total		570	(1)	-
	Revenue Savings & Efficiencies					
	Cross-Cutting	Consultants	(425)	-	-	
	Cross-Cutting	Venue hire	(375)	-	-	
	Cross-Cutting	Videoconferencing	75	(175)	-	
	Cross-Cutting	Organisation Review phase 2	(250)	-	-	
	Cross-Cutting	Office & property rationalisation	(100)	-	-	
	Cross-Cutting	Energy efficiency	(160)	-	-	
	Cross-Cutting	Amey mid-term review	(500)	-	-	
	Cross-Cutting	Agilisys mid-term review	(200)	-	-	
	Cross-Cutting	Capita annual efficiencies	(300)	-	300	
	Cross-Cutting	External Shared Services	(50)	(150)	(100)	
	Cross-Cutting	Commercial Partnerships Reprovision	-	-	(1,000)	
	Cross-Cutting	Premises	(500)	-	-	
	Cross-Cutting	Restricting essential car user	(300)	-	-	
	Cross-Cutting	Records Management	-	(125)	-	
	Cross-Cutting	Locality Working	-	(200)	-	
	Cross-Cutting	Recruitment Advertising	(100)	-	-	
	Cross-Cutting	Two colour policy document template	(10)	-	-	
	Cross-Cutting	Centralisation of communication function	(20)	(40)	(15)	
	Cross-Cutting	3C Studio Efficiencies	(40)	-	-	
	Cross-Cutting	Vacancy Management	(50)	-	-	
	Organisational Development	ICT client team	(47)	-	-	
	Organisational Development	ICT client team - duplicate PCs	(86)	-	-	
	Organisational Development	HR - reduced use of equality works	(14)	-	-	
	Organisational Development	Vacancy Bulletin	(13)	-	-	
	Chief Executive	Removal of new policy budget	(103)	-	-	
Chief Executive	LSP Support	(36)	-	-		
Chief Executive	Efficiencies	(45)	-	-		
Chief Executive	Cease Sponsorship of Business Gazette	(15)	-	-		
Resources	Finance and Audit	(50)	-	-		
Resources	Treasury Management	(100)	(400)	(500)		

**CHANGES IN ALLOCATION OF REVENUE RESOURCES TO MEET CORPORATE PRIORITIES
APPROVED FEBRUARY 2009**

Corporate Plan Priority Theme	Directorate	Description	2009/10 £000	2010/11 £000	2011/12 £000	
BETTER	Resources	Member Services	(150)	-	-	
	Resources	Legal Services	(200)	-	-	
	Resources	Centralise procurement function	(100)	-	-	
	Cross-cutting	Multi function devices (copiers/faxes)	(100)	-	-	
	Cross-cutting	Post collection	(80)	-	-	
	Cross-cutting	Bottled water contract	(30)	-	-	
			Savings Sub Total	(4,474)	(1,090)	(1,315)
		Theme Total	(3,904)	(1,091)	(1,315)	
WEALTHIER	Revenue Growth to Meet Priorities					
	Environment	Carlisle Renaissance	100	-	-	
	Environment	Eden & South Lakeland Regeneration Board	75	25	-	
	Environment	Keppleway Project	50	(25)	(25)	
			Theme Total	225	-	(25)
HEALTHIER	Revenue Growth to Meet Priorities					
	Adults & Cultural Services	Demographic Growth	-	-	524	
	Adults & Cultural Services	Transition from Children's - Learning Disabilities	-	-	343	
	Adults & Cultural Services	Transition from Children's - Physical Disabilities	-	-	28	
	Adults & Cultural Services	Freeze home and day care charges	225	-	-	
	Adults & Cultural Services	Ongoing revenue costs of 60 bed elderly persons home		60	-	
	Adults & Cultural Services	Events & Cultural Support	273	(273)	-	
			Growth Sub Total	498	(213)	895
	Revenue Savings & Efficiencies					
	Adults & Cultural Services	Increased ceiling for help to live at home	(43)	-	-	
	Adults & Cultural Services	Increased charges for full fee payers	(710)	-	-	
	Adults & Cultural Services	Transport eligibility	(50)	-	-	
	Adults & Cultural Services	NHS continuing care	(70)	-	-	
	Adults & Cultural Services	Aftercare services	(50)	-	-	
	Adults & Cultural Services	Equipment services	(25)	(25)	-	
Adults & Cultural Services	Supporting People	(25)	-	-		
Adults & Cultural Services	Review structure of social care teams	-	(50)	(50)		
		Savings Sub Total	(973)	(75)	(50)	
		Theme Total	(475)	(288)	845	

**CHANGES IN ALLOCATION OF REVENUE RESOURCES TO MEET CORPORATE PRIORITIES
APPROVED FEBRUARY 2009**

Corporate Plan Priority Theme	Directorate	Description	2009/10 £000	2010/11 £000	2011/12 £000
HAPPIER	Revenue Growth to Meet Priorities				
	Children's Services	Academies/BSF	200	-	-
	Children's Services	Academies sponsorship	100	-	-
	Children's Services	14-19 support	100	(50)	(50)
	Children's Services	School Clothing Grants	293	(18)	-
	Children's Services	Children's Activities 6-12	130	-	-
	Children's Services	Carlisle Youth Zone	-	90	(15)
		Growth Sub Total	823	22	(65)
	Revenue Savings & Efficiencies				
	Children's Services	General efficiencies	(600)	-	-
	Children's Services	Business support	(225)	-	-
	Children's Services	Grants Administration	(815)	-	-
	Children's Services	SEN management and administration	(50)	-	-
	Children's Services	Looked after children management - improved efficiency	(100)	-	-
Children's Services	Pensions	(140)	-	-	
Children's Services	Management posts	(70)	-	-	
	Savings Sub Total	(2,000)	-	-	
	Theme Total	(1,177)	22	(65)	
SAFER	Revenue Growth to Meet Priorities				
	Safer & Stronger Communities	Fire Service - PFI	-	-	30
	Safer & Stronger Communities	Fire Service - Penrith Staffing	125	125	-
	Safer & Stronger Communities	Debt Management Advice	150	-	-
		Growth Sub Total	275	125	30
	Revenue Savings & Efficiencies				
	Safer & Stronger Communities	Fire Service - Operational Staff	(45)	-	-
	Safer & Stronger Communities	Fire Service - vehicle replacement	(76)	(19)	79
	Safer & Stronger Communities	Fire Service - supervisory manager	(125)	(125)	-
	Safer & Stronger Communities	Community Unit Infrastructure Support	(73)	-	-
	Safer & Stronger Communities	Community Unit Management Support Costs	(20)	(15)	(15)
		Savings Sub Total	(339)	(159)	64
		Theme Total	(64)	(34)	94

**CHANGES IN ALLOCATION OF REVENUE RESOURCES TO MEET CORPORATE PRIORITIES
APPROVED FEBRUARY 2009**

Corporate Plan Priority Theme	Directorate	Description	2009/10 £000	2010/11 £000	2011/12 £000
GREENER	Revenue Growth to Meet Priorities				
	Environment	Waste Management	1,000	-	-
	Environment	Winter Maintenance - expansion of routes	300	-	-
	Environment	Highways Maintenance	500	-	-
	Environment	Public examination of Minerals and Waste	-	150	(150)
	Environment	Minerals and Waste policy officer	46	-	-
	Environment	Impact of Carbon Trading	-	660	-
		Growth Sub Total	1,846	810	(150)
	Revenue Savings & Efficiencies				
	Environment	Establishment of Environment Directorate	(50)	-	-
	Environment	Use of planning delivery grant	(80)	-	-
	Environment	Waste Minimisation Publicity	(350)	-	-
		Savings Sub Total	(480)	-	-
		Theme Total	1,366	810	(150)

CHILDREN'S SERVICES DIRECTORATE

NET BUDGET 2008/09 £000	CHILDREN'S SERVICES	2009/10 BUDGET					NET BUDGET £000
		GROSS BUDGET £000	DEDICATED SCHOOLS GRANT £000	OTHER GRANT INCOME £000	OTHER EXTERNAL INCOME £000	INTERNAL INCOME £000	
223	Director	244					244
302	CYSP Manager	373			(40)		333
40	Marketing Officer	-					-
202	Development & Restructuring Budgets	704					704
767		1,321	-	-	(40)	-	1,281
	<u>Schools & Learning</u>						
100	Head of Service - Schools & Learning	169					169
3,032	School Delegated Budgets	301,550	(232,403)	(66,614)		(190)	2,343
-	- Other School Budgets	1,243	(1,243)				-
-	- Combined Services - Schools & Learning	336	(336)				-
3,725	School Improvement Budgets	5,772	(647)	(339)	(1,139)	(111)	3,536
-	- Additional Provision	848	(835)		(13)		-
161	Governor Support	310			(60)	(99)	151
128	Catering	2,045	(516)	(1,143)	(265)		121
4,192	Pension Costs	3,819	(70)				3,749
152	County Manager - Continuous Learning	963		(725)			238
1,025	Business Development, Performance	1,102		(609)			493
12,515		318,157	(236,050)	(69,430)	(1,477)	(400)	10,800
	<u>Prevention and Partnership</u>						
139	Head of Service - Prevention and Partnership	135					135
-	- Nursery Grant - Private Providers	4,700	(4,479)	(221)			-
1,297	Supporting Children & Families	20,061	(645)	(17,033)		(2)	2,381
592	Sport and Recreation	1,684		(586)	(570)		528
-	- Behaviour Support	1,671	(1,558)		(3)	(110)	-
1,294	County Manager - Emotional Wellbeing & Psychology	1,178	(48)	(8)		(33)	1,089
962	County Manager - Attendance & Exclusion	272					272
-	- Combined Services - Prevention & Partnership	-	(1,218)	(300)		(235)	(1,753)
-	- Cumbria Outdoors	773			(773)		-
9,357	IYSS Budgets	7,630		(506)			7,124
1,009	Safeguarding	1,004	(13)		(206)		785
14,650		39,108	(7,961)	(18,654)	(1,552)	(380)	10,561
	<u>Child and Family Care</u>						
292	Head of Service - Child and Family Care	276					276
27,748	Children's Social Care	15,042		(360)	(424)	(87)	14,171
1,362	Legal Services	1,288					1,288
934	Youth Offending	2,255		(1,325)			930
30,336		18,861	-	(1,685)	(424)	(87)	16,665

NET BUDGET 2008/09 £000	CHILDREN'S SERVICES	2009/10 BUDGET					NET BUDGET £000
		GROSS BUDGET £000	DEDICATED SCHOOLS GRANT £000	OTHER GRANT INCOME £000	OTHER EXTERNAL INCOME £000	INTERNAL INCOME £000	
	Commissioning						
139	Head of Service - Commissioning & Management Support	134					134
3,937	Inclusive Services SEN/CWD	9,037	(6,563)	(717)	(192)	(206)	1,359
706	County Manager - Business Support	263	(130)			(54)	79
-	County Manager - Policy, Planning & Progression	325				(7)	318
-	Human Resources	95	(95)				-
399	SLAs	374					374
-	Miscellaneous	191	(191)				-
-	Learning Support Services	8,552		(846)	(7,706)		-
314	Policy and Planning	49					49
758	Workforce Development	1,456		(300)	(158)		998
119	Commissioning and Financial Support	44					44
77	Contracting	-					-
6,449		20,520	(6,979)	(1,863)	(8,056)	(267)	3,355
	Building Schools for the Future						
139	Head of Service - Building Schools for the Future	131					131
121	BSF Team	519				(327)	192
500	School Organisation	504					504
-	Academies - LA contribution	300					300
228	County Manager - Admissions & Student Support	647	(407)	(41)	(1)		198
30	Health & Safety	388	(350)			(35)	3
16,030	School & College Transport	17,112			(47)	(83)	16,982
17,048		19,601	(757)	(41)	(48)	(445)	18,310
-	Local Services - Carlisle	5,100	(768)		(150)		4,182
-	Local Services - East	4,358	(530)	(1)	(151)		3,676
-	Local Services - Furness	4,594	(486)		(150)	(40)	3,918
-	Local Services - West	6,508	(737)		(151)		5,620
	Other Budgets						
(4,212)	DSG in other Directorates	-	(3,987)				(3,987)
(225)	Procurement and other corporate deductions	(352)	100				(252)
370	Insurance	1,008	(635)				373
-	Cost of borrowing	39	(39)				-
8,194	Capital charges	8,194					8,194
4,127		8,889	(4,561)	-	-	-	4,328
85,892	TOTAL	447,017	(258,829)	(91,674)	(12,199)	(1,619)	82,696

CHILDREN'S SERVICES

NET BUDGET 2009/10	SERVICE ACTIVITIES & OUTCOMES
Director's Service £1,281k	Includes the costs of the Director of Children's Services and support staff and their associated costs. Also includes funding for the Children's Trust Board Manager and development budgets for one-off projects managed by the Director.
Head of Service - Schools & Learning £169k	Strategic Management of the Schools & Learning service.
School Delegated Budgets £2,343k	Funding allocated to school governors, whether through the Local Authorities funding formula or through national formulae.
Other School Budgets £0k	Includes funding for Social Inclusion in secondary schools and the schools contingency.
Combined Services - Schools & Learning £0k	Funding agreed by the Schools Forum for one-off projects on English as and Additional Language, 14-19 Diplomas and Transition from primary to secondary school.
School Improvement Budgets £3,536k	This budget funds the School Improvement Team which consists of staff advising schools on performance issues and provides the Local Authority's school performance monitoring. It also includes funds for schools which are causing concern.
Additional Provision £0k	Funding for Home and Hospital Tuition
Governor Support £151k	Budget for the Governor Support Team, helping and advising school governing bodies.
Catering £121k	School Meals service. Mainly comprises equipment costs in schools plus the costs of the central monitoring team.

CHILDREN'S SERVICES

NET BUDGET 2009/10	SERVICE ACTIVITIES & OUTCOMES
Pension Costs £3,749k	The majority of this budget is for ongoing pension commitments, although it also contains approximately £0.5m for redundancy agreements in schools.
County Manager - Continuous Learning £238k	Adult and Further Educations costs and funding for 14-19 Diplomas in schools. Almost all of the costs of this service are funded through specific and area-based grants.
Business Development & Performance £493k	Represents the cost of the internal business unit which monitors the Directorate's performance and provides IT support to schools, including the Directorate's internet/intranet and School Portal.
Head of Service - Prevention & Partnership £135k	Strategic Management of the Prevention & Partnership service.
Nursery Grant - Private Providers £0k	funding for the free entitlement to nursery education where children are in non Local Authority establishments ie the proviate, voluntary and independent sector.
Supporting Children & Families £2,381k	Costs of the former Sure Start unit, including Sure Start grant and funding for Children's Centres and Extended Services.
Sport & Recreation £528k	Costs of cumbria Sport, plus leisure facilities such as contributions towards district swimming pools.
Behaviour Support £0k	Costs, largely allocated to schools to support behaviour intervention and to reduce permanent exclusions at school.
County Manager - Emotional Wellbeing & Psychology £1,089k	The Education Psychology service.

CHILDREN'S SERVICES

NET BUDGET 2009/10	SERVICE ACTIVITIES & OUTCOMES
County Manager - Attendance & Exclusion £272k	The costs of the management and administration of the Education Welfare service.
Combined Services - Prevention & Partnership (£1,753k)	Contribution from the Dedicated Schools Grant towards the costs of welfare services in schools and Parent Support Advisors. Expenditure budgets for these services are held with the Locality Budgets.
Cumbria Outdoors £0k	County Business Unit providing outdoor activities for young people.
IYSS Budgets £7,124k	Integrated Youth Service budgets, including funding for the Connexions service.
Safeguarding £785k	Funding for child protection issues, including the Local Safeguarding Children's Board.
Head of Service - Child & Family Care £276k	Strategic Management of the Child & Family Care service.
Children's Social Care £14,171k	Includes funding for adoption, family placement, pathway services, residential and respite units, outcounty placements and other social care management costs. Budgets for allowances, direct payments and social care fieldwork are now within Locality Budgets.
Legal Services £1,288k	Legal costs related to the Children's Social Care service.
Youth Offending £930k	Costs of the Youth Offending Team and the Council's contribution to this service.

CHILDREN'S SERVICES

NET BUDGET 2009/10	SERVICE ACTIVITIES & OUTCOMES
Head of Service - Commissioning & Management Support £134k	Strategic Management of the Commissioning & Management Support service.
Inclusive Services SEN/CWD £1,359k	Costs of Special Educational Needs, including unallocated statement funding to schools, assistance to pupils, residential and outcounty placements and funding for children with disabilities. In order to provide a more joined-up service these budgets are now managed by the Commissioning Manager.
County Manager - Business Support £79k	Direct and support costs for a role which has oversight of all business support staff throughout the Children's Services Directorate.
County Manager - Policy, Planning & Progression £318k	Direct and support costs for a role which co-ordinates all Directorate policy and ensures that the Directorate Management Team is supported through effective systems of change management, policy development, strategic planning and project management.
Human Resources £0k	Contribution from the Schools Budget to fund additional human resources work in schools.
SLA's £374k	Internal service level agreements with CAPITA and non-social care legal services.
Miscellaneous £0k	Copyright for schools and a small contingency budget.
Learning Support Services £0k	A trading unit providing specialist staffing and music services to schools.
Policy & Planning £49k	Costs of ensuring the Directorate complies with all child-related policies and procedures.
Workforce Development £998k	Costs of workforce development and continuing professional development for all staff in the Children's Services Directorate.

CHILDREN'S SERVICES

NET BUDGET 2009/10	SERVICE ACTIVITIES & OUTCOMES
Commissioning & Financial Support £44k	Costs of contracts staff.
Head of Service - Building Schools for the Future £131k	Strategic Management of the Building Schools for the Future Team.
Building Schools for the Future Team £192k	Costs of ex-Property Unit staff plus management of the Building Schools for the Future and Academies projects.
School Organisation £504k	Costs of the school organisation process, including specific project costs for Academies and Building Schools for the Future.
Academies/BSF - LA Contribution £300k	Costs incurred by the Local Authority in setting up new academies and preparing Readiness to Deliver Building Schools for the Future. This budget also includes £100k sponsorship for Barrow Academy.
County Manager - Admissions & Student Support £198k	Management and all other staffing and other costs for the student support and school admissions teams, providing advice to parents and schools on choosing a school.
Health & Safety £3k	Costs of health and safety projects in schools.
School & College Transport £16,982k	Provision of mandatory and discretionary school transport, as determined by the Local Authority's own policies for schools and colleges, including special educational needs transport.
Local Services - Carlisle, East, Furness & West £17,396k	Following the restructuring of the Directorate a large number of services are being managed on a locality basis. This includes the following services: direct payments for fostering and other allowances, social care fieldwork, parent support advisors, education welfare officers, family support, locality safeguarding teams, learning difficulties and disabilities, the specialist advisory teaching service and all management and business support costs. This is intended to provide a more integrated method of managing these services and facilitate a focus on

CHILDREN'S SERVICES

NET BUDGET 2009/10	SERVICE ACTIVITIES & OUTCOMES
	prevention.
Dedicated Schools Grant In Other Directorates (£3,987k)	Represents the amount of dedicated schools grant income which funds expenditure elsewhere in the Council's budget, namely the County Maintenance Fund, the Schools Library Service and funding for under fives in Local Committees.
Procurement & Other Corporate Deductions (£252k)	Children's Services Directorate procurement savings not yet allocated out against individual service lines.
Cost of Borrowing £0k	Prudential borrowing costs for school organisation capital building works as agreed by the Schools Forum.
Insurance & Capital Charges £8,567k	Anticipated central recharges in respect of insurance and depreciation charges on fixed assets relating to the Children's Services Directorate.

**CHANGES BUILT INTO MEDIUM TERM FINANCIAL PLAN 2009/10 - 2011/12:
CHILDREN'S SERVICES**

	2009/10 £000	additions & reductions	2010/11 £000	additions & reductions	2011/12 £000
Director	244		244		244
CYSP Manager	333		333		333
Marketing Officer	-		0		0
Development & Restructuring Budgets	704		704		704
	1,281	0	1,281	0	1,281
<u>Schools & Learning</u>					
Head of Service - Schools & Learning	169		169		169
School Delegated Budgets	2,343		2,343		2,343
Other School Budgets	-		0		0
Combined Services - Schools & Learning	-		0		0
School Improvement Budgets	3,536		3,536		3,536
Additional Provision	-		0		0
Governor Support	151		151		151
Catering	121		121		121
Pension Costs	3,749		3,749		3,749
County Manager - Continuous Learning	238	(50)	188	(50)	138
Business Development, Performance	493	(25)	468		468
	10,800	(75)	10,725	(50)	10,675
<u>Prevention and Partnership</u>					
Head of Service - Prevention and Partnership	135		135		135
Nursery Grant - Private Providers	-		0		0
Supporting Children & Families	2,381	(18)	2,363		2,363
Sport and Recreation	528		528		528
Behaviour Support	-		0		0
County Manager - Emotional Wellbeing & Psychology	1,089		1,089		1,089
County Manager - Attendance & Exclusion	272		272		272
Combined Services - Prevention & Partnership	(1,753)		(1,753)		(1,753)
Cumbria Outdoors	-		0		0
IYSS Budgets	7,124	90	7,214	(15)	7,199
Safeguarding	785		785		785
	10,561	72	10,633	(15)	10,618
<u>Child and Family Care</u>					
Head of Service - Child and Family Care	276		276		276
Children's Social Care	14,171		14,171		14,171
Legal Services	1,288		1,288		1,288
Youth Offending	930		930		930
	16,665	-	16,665	-	16,665

**CHANGES BUILT INTO MEDIUM TERM FINANCIAL PLAN 2009/10 - 2011/12:
CHILDREN'S SERVICES**

	2009/10 £000	additions & reductions	2010/11 £000	additions & reductions	2011/12 £000
<u>Commissioning</u>					
Head of Service - Commissioning & Management Support	134		134		134
Inclusive Services SEN/CWD	1,359		1,359		1,359
County Manager - Business Support	79		79		79
County Manager - Policy, Planning & Progression	318		318		318
Human Resources	-		0		0
SLAs	374		374		374
Miscellaneous	-		0		0
Learning Support Services	-		0		0
Safeguarding and Review	49		49		49
Workforce Development	998		998		998
Commissioning and Financial Support	44		44		44
Contracting	-		0		0
	3,355	-	3,355	-	3,355
<u>Building Schools for the Future</u>					
Head of Service - Building Schools for the Future	131		131		131
BSF Team	192		192		192
School Organisation	504		504		504
Academies - LA contribution	300		300		300
County Manager - Admissions & Student Support	198		198		198
Health & Safety	3		3		3
School & College Transport	16,982		16,982		16,982
	18,310	-	18,310	-	18,310
<u>Local Services - Carlisle</u>	4,182		4,182		4,182
<u>Local Services - East</u>	3,676		3,676		3,676
<u>Local Services - Furness</u>	3,918		3,918		3,918
<u>Local Services - West</u>	5,620		5,620		5,620
<u>Other Budgets</u>					
DSG in other Directorates	(3,987)		(3,987)		(3,987)
Procurement and other corporate deductions	(252)		(252)		(252)
Insurance	373		373		373
Cost of borrowing	-		0		0
Capital charges	8,194		8,194		8,194
	4,328	-	4,328	-	4,328
TOTAL	82,696	(3)	82,693	(65)	82,628

**ADULTS & CULTURAL SERVICES
DIRECTORATE**

NET BUDGET 2008/09 £000	ADULTS & CULTURAL SERVICES	2009/10 BUDGET					NET BUDGET £000
		GROSS BUDGET £000	DEDICATED SCHOOLS GRANT £000	OTHER GRANT INCOME £000	OTHER EXTERNAL INCOME £000	INTERNAL INCOME £000	
203	Director	274					274
-	Information Section	139					139
	Culture Services						
6,877	Libraries	7,720			(598)	(159)	6,963
989	Archives Services	1,176			(10)	(102)	1,064
456	Cultural Policy	628		(42)			586
8,322	Total	9,524	-	(42)	(608)	(261)	8,613
	Older Adults Services						
13,564	Residential & Nursing Care - Independent Sector	44,884			(33,230)		11,654
24,243	Residential & Nursing Care - Cumbria Care	26,184			(22)		26,162
12,051	Help to Live at Home Services - Independent Sector	26,796		(1,822)	(8,235)		16,739
12,120	Cumbria Care - Help to Live at Home Services	12,117			(32)		12,085
6,513	Care Management	7,263		(115)	(21)		7,127
	Joint Finance	-			(2,445)		(2,445)
68,491	Total	117,244	-	(1,937)	(43,985)	-	71,322
	Physical Disability Services						
1,493	Residential & Nursing Care - Independent Sector	2,750			(612)		2,138
7,927	Help to Live at Home Services - Independent Sector	7,813			(419)	(16)	7,378
3,581	Care Management	3,224					3,224
	Joint Finance	-			(587)		(587)
13,001	Total	13,787	-	-	(1,618)	(16)	12,153
	Learning Disability Services						
10,829	Residential & Nursing Care - Independent Sector	14,478			(818)		13,660
1,647	Residential Care - Cumbria Care	2,215			(3)		2,212
18,363	Help to Live at Home Services - Independent Sector	19,742			(1,130)		18,612
8,713	Help to Live at Home Services - Cumbria Care	10,464			(93)	(611)	9,760
1,953	Care Management	2,068			(15)		2,053
(20,514)	Joint Finance	-			(22,906)		(22,906)
20,991	Total	48,967	-	-	(24,965)	(611)	23,391
	Mental Health Services						
1,469	Residential & Nursing Care - Independent Sector	2,252			(287)		1,965
2,669	Help to Live at Home Services - Independent Sector	1,453			(76)		1,377
2,360	Care Management	2,363					2,363
(743)	Joint Finance	-			(806)		(806)
5,755	Total	6,068	-	-	(1,169)	-	4,899
904	Carers Support Services	820					820
757	Other Adult Services	1,088		(31)	(427)	(24)	606
489	Supporting People	12,535		(11,853)	(229)		453
-	Cumbria Care Modernisation	15					15
7,283	Service Strategy and Support	7,039			(122)		6,917
2,570	Care Governance	2,765			(95)		2,670
225	Insurance	-					-
784	Capital Charges	784					784
129,775	TOTAL	221,049	-	(13,863)	(73,218)	(912)	133,056

ADULT & CULTURAL SERVICES

NET BUDGET
2009/10

SERVICE ACTIVITIES & OUTCOMES

Director
£274k

Expenditure associated with the office of the Director of Adult & Cultural Services including secretarial support including salaries, transport and running costs.

Information Section
£139k

Team responsible for co-ordinating Freedom of Information requests and data protection issues.

Libraries
£6,963k

The Council runs 48 static and 6 mobile libraries, 5 library links, a dedicated library service for schools, a home delivery service and a library service in HMP Haverigg. These libraries lend out over 2.5 million books, or audio visual items each year.

Archives Services
£1,064k

The Archives Service runs four public Record Offices together with a Conservation Unit and a Records Management Unit.

Cultural Policy
£586k

The Cultural Policy Unit provides grants to organisations across the County to help the Council meet its Cultural objectives.

**Older Adults:
Residential & Nursing
Care - Independent
Sector**
£11,654k

During 2008/09 the Council supported 3,313 and 1,233 people aged 65 and over to live in residential and nursing care respectively. This budget line includes all fees and charges from residents in both Cumbria Care homes and placements supported in the independent sector.

**Older Adults:
Residential & Nursing
Care - Cumbria Care**
£26,162k

Cumbria Care is the in-house provider of social care services for the Council. Cumbria Care operates 33 residential care homes for older people across the County totalling 1,060 beds.

ADULT & CULTURAL SERVICES

NET BUDGET
2009/10

SERVICE ACTIVITIES & OUTCOMES

Older Adults: Help to Live at Home Services - Independent Sector
£16,739k

Services purchased from the independent sector aimed to support older people to live in their own homes. This includes, home care services, day care services, direct payments, telecare services, sheltered housing, advocacy, meals on wheels. The Council supported 11,007 older people to live independently in their own homes during 2008/09.

Older Adults: Cumbria Care - Help to Live at Home Services
£12,085k

Cumbria Care runs 21 day services in purpose built day centres, residential homes and community centres. The in-house provider also provides 10,500 hours of home care services per week across both older and younger adults services.

Older Adults: Care Management
£7,127k

Fieldwork staff supporting people aged over 65. These fieldwork staff include social workers and intermediate care staff.

Older Adults: Joint Finance
(£2,445k)

The Older Adult Service jointly provides generic domiciliary care (GDC) with Cumbria NHS Budgets for GDC are pooled between the two organisations with the Council being host for this pool. This budget line represents the income received from NHS Cumbria as their contribution towards this joint service. The budget also represents specific packages of care joint funded between the two organisations.

Physical Disability: Residential & Nursing Care - Independent Sector
£2,138k

During 2008/09 the Council supported 169 adults aged under 65 with physical disabilities in residential and nursing care placements.

Physical Disability: Help to Live at Home Services - Independent Sector
£7,378k

Services purchased from the independent sector aimed to support adults aged under 65 with a physical disability to live in their own home. This includes, home care services, day care services, direct payments, telecare services, sheltered housing, advocacy, equipment and adaptation services. The Council supported 2,026 adults under the age of 65 with a physical disability to live independently in their own homes during 2008/09.

ADULT & CULTURAL SERVICES

NET BUDGET
2009/10

SERVICE ACTIVITIES & OUTCOMES

**Physical Disability:
Care Management**
£3,224k

Fieldwork staff supporting adults under the age of 65 with a physical disability. This includes social work teams, intermediate care teams and occupational therapists.

**Physical Disability:
Joint Finance**
(£587k)

The Physical Disability service works closely with Cumbria NHS in providing social care and primary health care services. Budgets for the Integrated Community Equipment Stores (ICES) are pooled between the two organisations with the Council being host for this pool. This budget line represents the income received from NHS Cumbria as their contribution towards this joint service. A small allocation is also identified for specific packages of care joint funded between the two organisations.

**Learning Disability:
Residential & Nursing
Care - Independent
Sector**
£13,660k

During 2008/09 the Council supported 363 adults aged under 65 with learning disabilities in residential and nursing care placements.

**Learning Disability:
Residential Care -
Cumbria Care**
£2,212k

Cumbria Care operates 4 residential care facilities across Cumbria including one dedicated unit for respite residential care.

**Learning Disability:
Help to Live at Home
Services - Independent
Sector**
£18,612k

Services purchased from the independent sector aimed to support adults aged under 65 with a learning disability to live in their own home. This includes, home care services, day care services, direct payments, telecare services, sheltered housing and advocacy services. The Council supported 1,197 adults under the age of 65 with a learning disability to live independently in their own homes during 2008/09.

ADULT & CULTURAL SERVICES

NET BUDGET
2009/10

SERVICE ACTIVITIES & OUTCOMES

**Learning Disability:
Help to Live at Home
Services - Cumbria Care**
£9,760k

Cumbria Care operates 10 day care services for younger disabled adults as well as a home care service. This includes a small amount of service for people with mental health care needs and people with a physical disability.

**Learning Disability:
Care Management**
£2,053k

Fieldwork staff supporting adults aged under 65 with learning disabilities. This includes social work teams and intermediate care teams. These teams are joint services with Cumbria Partnership NHS Foundation Trust.

**Learning Disability:
Joint Finance**
(£22,906k)

The Learning Disability Service works closely with NHS Cumbria in providing social care and primary health care services. Budgets for joint staff teams and care services are pooled between the two organisations with the Council being host for this pool. This budget line represents the income received from NHS Cumbria as their contribution towards the joint services.

**Residential & Nursing
Care - Independent
Sector**
£1,965k

During 2008/09 the Council supported 85 adults aged under 65 with learning disabilities in residential and nursing care placements.

**Mental Health: Help to
Live at Home Services -
Independent Sector**
£1,377k

Services purchased from the independent sector aimed to support adults aged under 65 with mental health care needs to live in their own home. This includes, home care services, day care services, direct payments, telecare services, sheltered housing and advocacy services. The Council supported 2,131 adults under the age of 65 with mental health care needs to live independently in their own homes during 2008/09.

**Mental Health: Care
Management**
£2,363k

Fieldwork staff supporting adults aged under 65 with mental health care needs. This includes social work teams approved, mental health practitioners and intermediate care teams.

ADULT & CULTURAL SERVICES

NET BUDGET
2009/10

SERVICE ACTIVITIES & OUTCOMES

**Mental Health: Joint
Finance**
(£806k)

Income relating to specific mental health care packages jointly funded by the Council and Cumbria NHS.

**Carers Support
Services**
£820k

Support provided to unpaid carers to enable them to have breaks from their role and maintain their own wellbeing.

Other Adult Services
£606k

This budget line includes all other social care services not included in the services above. This includes social care services and staffing to support people with Drugs and Alcohol dependency and people with AIDS / HIV. This also includes services to support people with a disability in employment services.

Supporting People
£453k

Supporting People is the government funding stream for housing support helping people to live independently in their own homes or safely within supported accommodation. This includes older people, victims of domestic abuse, teenage parents and those with mental health problems. Spend on these services is offset by a grant from the Department of Communities and Local Government. This budget line also includes a small team

**Cumbria Care
Modernisation**
£15k

Cumbria Care services are currently being modernised to provide services required to meet the needs of service users. This budget provides for the incidentals associated with the modernisation programme for example meetings with the public, Age Concern and other interested parties.

**Service Strategy &
Support**
£6,917k

This includes all other "back office" services including administration, health and safety, and business support.

ADULT & CULTURAL SERVICES

NET BUDGET
2009/10

SERVICE ACTIVITIES & OUTCOMES

Care Governance
£2,670k

The Directorate has responsibility for ensuring the quality of social care throughout Cumbria, including those services not provided directly by the local authority. Care Governance includes costs associated with the development of workforce employed by both the Council and the independent sector, the Social Care complaints service, and Safeguarding services.

Capital Charges
£784k

Capital Charges relates to the depreciation charged on the Council's buildings.

CHANGES BUILT INTO MEDIUM TERM FINANCIAL PLAN 2009/10 - 2011/12:				ADULTS & CULTURAL SERVICES	
	2009/10		2010/11		2011/12
	£000	additions & reductions	£000	additions & reductions	£000
Director	274		274		274
Information Section	139		139		139
Culture Services					
Libraries	6,963	35	6,998		6,998
Archives Services	1,064	51	1,115		1,115
Cultural Policy	586	(273)	313		313
Total	8,613	(187)	8,426	-	8,426
Older Adults Services					
Residential & Nursing Care - Independent Sector	11,654		11,654	524	12,178
Residential & Nursing Care - Cumbria Care	26,162	60	26,222		26,222
Help to Live at Home Services - Independent Sector	16,739	524	17,263		17,263
Cumbria Care - Help to Live at Home Services	12,085	(52)	12,033		12,033
Care Management	7,127	(50)	7,077	(50)	7,027
Joint Finance	(2,445)		(2,445)		(2,445)
Total	71,322	482	71,804	474	72,278
Physical Disability Services					
Residential & Nursing Care - Independent Sector	2,138		2,138		2,138
Help to Live at Home Services - Independent Sector	7,378	43	7,421	28	7,449
Care Management	3,224		3,224		3,224
Joint Finance	(587)		(587)		(587)
Total	12,153	43	12,196	28	12,224
Learning Disability Services					
Residential & Nursing Care - Independent Sector	13,660		13,660	686	14,346
Residential Care - Cumbria Care	2,212		2,212		2,212
Help to Live at Home Services - Independent Sector	18,612	403	19,015		19,015
Help to Live at Home Services - Cumbria Care	9,760		9,760		9,760
Care Management	2,053		2,053		2,053
Joint Finance	(22,906)		(22,906)	(343)	(23,249)
Total	23,391	403	23,794	343	24,137
Mental Health Services					
Residential & Nursing Care - Independent Sector	1,965		1,965		1,965
Help to Live at Home Services - Independent Sector	1,377		1,377		1,377
Care Management	2,363		2,363		2,363
Joint Finance	(806)		(806)		(806)
Total	4,899	-	4,899	-	4,899
Carers Support Services	820		820		820
Other Adult Services	606		606		606
Supporting People	453		453		453
Cumbria Care Modernisation	15		15		15
Service Strategy and Support	6,917		6,917		6,917
Care Governance	2,670		2,670		2,670
Capital Charges	784		784		784
TOTAL	133,056	741	133,797	845	134,642

ENVIRONMENT DIRECTORATE

NET BUDGET 2008/09 £000	ENVIRONMENT	2009/10 BUDGET					NET BUDGET £000
		GROSS BUDGET	DEDICATED SCHOOLS GRANT	OTHER GRANT INCOME	OTHER EXTERNAL INCOME	INTERNAL INCOME	
		£000	£000	£000	£000	£000	
176	Director	208					208
579	Directorate Support Services and Pensions	842					842
	Economic Development						
650	Economic Development Unit	1,428		(550)	(295)		583
383	Economic Development Grants	460			(140)		320
-	- Economic Development 3rd Party Projects	-					-
-	- Invest in Cumbria	250					250
162	Community Regeneration Fund	162					162
52	Made in Cumbria	786		(265)	(466)	(7)	48
65	Industrial Estates Maintenance	120			(55)		65
(7)	Port of Workington	1,373			(1,404)	(10)	(41)
1,305	Total	4,579	-	(815)	(2,360)	(17)	1,387
	Highways & Transportation						
-	- Highways Maintenance	-					-
-	- Management	115					115
1,064	Highways Client Team	758					758
1,000	Community Stewards	-					-
3,807	Winter Maintenance	7,810			(4,013)		3,797
344	Bridges	354					354
108	Central Fees & Charges	222					222
-	- Parking Enforcement	160					160
986	Carlisle Northern Development Route (CNRD)	1,341					1,341
(561)	Depot Rental	(602)					(602)
(164)	Windermere Ferry - Contribution	480			(540)		(60)
1,227	Countryside Access	1,238					1,238
2,986	Public Transport	5,958			(2,926)		3,032
833	Transport and Spatial Planning	1,556				(757)	799
-	- Transport 3rd Party Projects	-					-
1,301	Road Safety	1,245					1,245
211	Transport Studies	211					211
13,142	Total	20,846	-	-	(7,479)	(757)	12,610
	Sustainability & Planning						
7,932	Household Waste Recycling Centres,	-					-
6,590	Waste Minimisation	-					-
10,271	Landfill	-					-
-	- Management	115					115
-	- Waste Disposal Team	675					675
-	- Waste Disposal	20,046					20,046
-	- Waste Recycling & Minimisation	6,785					6,785
-	- Strategic Partner Consultancy	-					-
-	- CAW Investigation	-					-
1,070	Development Control	1,171			(180)	(20)	971
123	Environmental Projects (Grants)	123					123
97	Environmental Partnerships	100					100
-	- Environment 3rd Party Projects	-					-
94	Sustainability	87					87
40	Action at Work	38					38
26,217	Total	29,140	-	-	(180)	(20)	28,940
4,528	Capital Charges	4,528					4,528
645	Insurance	645					645
5,173		5,173	-	-	-	-	5,173
46,592	TOTAL	60,788	-	(815)	(10,019)	(794)	49,160

ENVIRONMENT

NET BUDGET 2009/10	SERVICE ACTIVITIES & OUTCOMES
Director £208k	Corporate Management of the Directorate.
Directorate Support Services & Pensions £842k	Directorate support services and historical pension costs.
Economic Development Unit £583k	Promoting thriving communities by supporting the strategic development of Cumbria's economy, creating the right opportunities for inward and indigenous investment and by external lobbying for the County's economic interests.
Economic Development Grants £320k	Support for Cumbria Vision, the newly created Vision Boards including Carlisle Renaissance and the Regeneration Support Team.
Invest in Cumbria £250k	Invest in Cumbria provide essential expertise and assistance in finding the right partners, premises, business advice, planning, project management, grants and financial assistance packages for inward investment or re-investment in the county of Cumbria.
Community Regeneration Fund £162k	Support and assistance to the growth and expansion of community enterprise, through the issuing of grants to eligible bodies.
Made In Cumbria £48k	Promotion and development of the creative craft and giftware industry within the county.
Industrial Estates Maintenance £65k	Maintenance of industrial land owned by the Council.
Port of Workington (£41k)	A statutory port authority providing a portfolio of services to support local industry in cargo handling, storage, transport and logistics. A regeneration programme of infrastructure investment underpins revenue development as a route to economic sustainability and the potential for inward investment

ENVIRONMENT

NET BUDGET 2009/10	SERVICE ACTIVITIES & OUTCOMES
Highways & Transportation Management £115k	Strategic management of the Highways & Transport service
Highways Client Team £758k	Day to day management of the Highways service
Winter Maintenance £3,797k	Delivery of the Council's winter maintenance service.
Bridges £354k	Maintenance of the Council's bridges
Central Fees & Charges £222k	General fees and charges for the highways network.
Parking Enforcement £160k	Costs of on street parking enforcement across the county
Carlisle Northern Development Route (CNDR) £1,341k	Repayment of borrowing costs for land and junction 44 works and the ongoing affordability gap for the Carlisle Northern Development Route PFI scheme.
Depot Rental (£602k)	Rental income from depot leases with Amey Infrastructure
Windermere Ferry - Contribution (£60k)	Taking people, vehicles, horses and cycles across the lake, thereby reducing traffic on the surrounding narrow roads and easing congestion and pollution.
Countryside Access £1,238k	Development and delivery of countryside access policies and programmes, including the management and improvement of Public Rights of Way and Access to Open Country.
Public Transport £3,032k	Development and delivery of passenger transport policies and services; including bus, home to school transport and the promotion of passenger transport and sustainable transport services.

ENVIRONMENT

NET BUDGET 2009/10	SERVICE ACTIVITIES & OUTCOMES
Transport & Spatial Planning £799k	Development of healthy, safe and sustainable communities through the promotion of sustainable development, effective transport, safe and high quality public realm and increased physical activity.
Road Safety £1,245k	Monitoring progress to ensure that the Council takes the best route forward to try and make Cumbria's roads as safe as possible, including safety cameras.
Transport Studies £211k	Development of transport schemes.
Sustainability & Planning Management £115k	Strategic management of the Waste Management service.
Waste Disposal Team £675k	Day to day management of the waste service.
Waste Disposal £20,046k	Delivery of the Council's statutory waste disposal function including 14 Household Waste Recycling Centres primarily through its strategic partner Shanks Cumbria Ltd.
Waste Recycling & Minimisation £6,785k	Payments to District Councils for their recycling function and education activities within the community about ways to minimise waste.
Strategic Partner Consultancy £0k	Consultancy costs for the procurement of the waste strategic partner contract
CAW Investigation £0k	Costs of the CAW investigation and future litigation
Development Control £971k	Providing the Council's statutory development control system operating under the primary legislation of the Town and Country Planning Act 1990 and Planning and Compulsory Purchase Act 2004 and related statutes.

ENVIRONMENT

NET BUDGET 2009/10	SERVICE ACTIVITIES & OUTCOMES
Environmental Projects (Grants) £123k	The statutory minerals and waste planning authority service for the county [excluding the national parks] – preparing, monitoring and reviewing policy; assessing planning proposals for mines, quarries and waste management facilities [including radioactive waste management facilities]; and monitoring and ensuring compliance at minerals and waste sites. Planning authority for County Council developments.
Environmental Partnerships £100k	Working with a wide range of environmental partnerships within the County to enhance and develop the natural environment.
Sustainability £87k	Providing expertise and support for renewable energy schemes.
Action At Work £38k	Promoting recycling and reduction of energy use within the work place.
Insurance & Capital Charges £5,173k	Anticipated central recharges in respect of insurance and depreciation charges on fixed assets relating to the Environment Directorate.

CHANGES BUILT INTO MEDIUM TERM FINANCIAL PLAN 2009/10 - 2011/12: ENVIRONMENT

	2009/10 £000	additions & reductions	2010/11 £000	additions & reductions	2011/12 £000
Director	208		208		208
Directorate Support Services and Pensions	842		842		842
Economic Development					
Economic Development Unit	583		583	(25)	558
Economic Development Grants	320		320		320
Economic Development 3rd Party Projects	-		-		-
Invest in Cumbria	250		250		250
Community Regeneration Fund	162		162		162
Made in Cumbria	48		48		48
Industrial Estates Maintenance	65		65		65
Port of Workington	(41)		(41)		(41)
Total	1,387	-	1,387	(25)	1,362
Highways & Transportation					
Management	115		115		115
Highways Client Team	758		758		758
Winter Maintenance	3,797	84	3,881		3,881
Bridges	354	7	361		361
Central Fees & Charges	222		222		222
Parking Enforcement	160		160		160
Carlisle Northern Development Route (CNRD)	1,341	(63)	1,278		1,278
Depot Rental	(602)		(602)		(602)
Windermere Ferry - Contribution	(60)		(60)		(60)
Countryside Access	1,238		1,238		1,238
Public Transport	3,032		3,032		3,032
Transport and Spatial Planning	799		799		799
Transport 3rd Party Projects	-		-		-
Road Safety	1,245		1,245		1,245
Transport Studies	211		211		211
Total	12,610	28	12,638	-	12,638
Sustainability & Planning					
Management	115		115		115
Waste Disposal Team	675		675		675
Waste Disposal	20,046	1,478	21,524		21,524
Waste Recycling & Minimisation	6,785	697	7,482		7,482
Strategic Partner Consultancy	-		-		-
CAW Investigation	-		-		-
Development Control	971	811	1,782	(150)	1,632
Environmental Projects (Grants)	123		123		123
Environmental Partnerships	100		100		100
Environment 3rd Party Projects	-		-		-
Sustainability	87		87		87
Action at Work	38		38		38
Total	28,940	2,986	31,926	(150)	31,776
Capital Charges	4,528		4,528		4,528
Insurance	645		645		645
	5,173	-	5,173	-	5,173
TOTAL	49,160	3,014	52,174	(175)	51,999

**SAFER & STRONGER COMMUNITIES
DIRECTORATE**

NET BUDGET 2008/09 £000	SAFER & STRONGER	2009/10 BUDGET					NET BUDGET £000
		GROSS BUDGET	DEDICATED SCHOOLS GRANT	OTHER GRANT INCOME	OTHER EXTERNAL INCOME	INTERNAL INCOME	
		£000	£000	£000	£000	£000	
190	Director	198					198
	Fire & Rescue						
20,915	Fire & Rescue Service	21,723		(226)	(187)	(27)	21,283
483	Fire Service - transport maintenance	491			(1)		490
19	Safety of sports grounds	19					19
	Trading Standards						
1,989	Trading Standards	2,122			(116)		2,006
-	- Trading Standards - Consumer Direct	133			(133)		-
-	- Trading Standards - DEFRA	273			(273)		-
	Emergency Planning						
336	Resilience Unit	529			(195)		334
-	- Resilience Unit - District Councils	150			(150)		-
	Community Safety						
141	Community Safety	183			(40)		143
	Safer & Stronger Communities Fund						
578	Safer & Stronger Communities Fund	576					576
	Communities						
451	Locality Management Team	462					462
182	Community Support Team	169			(9)		160
294	Community Performance Management	293					293
319	Pathway to Youth Employment	318					318
288	Third Sector Contracts	214					214
330	Money Advice Contract	12					12
-	- Area Support	822			(61)	(761)	-
-	- Neighbourhood Management	65			(65)		-
172	Insurance	172					172
755	Capital Charges	755					755
27,442	TOTAL	29,679	-	(226)	(1,230)	(788)	27,435

SAFER & STRONGER COMMUNITIES

NET BUDGET
2009/10

SERVICE ACTIVITIES & OUTCOMES

Director
£198k

Costs of the Corporate Director and related administrative support.

Fire & Rescue Service
£21,283k

Funding for the operational costs of the Fire & Rescue Service in Cumbria. Targets include reducing the number and severity of fires, road traffic collisions and other emergency incidents.

Fire Service - transport maintenance
£490k

Funding for the maintenance of Fire & Rescue Service vehicles, undertaken at the County's workshops in Kendal and Dalston.

Safety of Sports Grounds
£19k

Funding for inspection and certification of designated sports grounds in the County.

Trading Standards
£2,006k

Trading Standards aims to make Cumbria a fairer and safer place for consumers and traders to do business. This is achieved through monitoring and supporting business, advising and educating consumers, and investigating and prosecuting or otherwise enforcing legal requirements where necessary and appropriate

Trading Standards works with Agilisys Limited to operate a Consumer Direct service from a contact centre in Barrow-in-Furness. Costs are fully re-imbursed by central government (the Office of Fair Trading).

There is a Service Level Agreement in place with central government (Defra) in relation to work on animal health. Again, costs are fully re-imbursed.

Resilience Unit
£334k

The Resilience Unit has the responsibility to provide and co-ordinate emergency planning and business continuity management within Cumbria County Council. The Resilience Unit's personnel are tasked with ensuring that the county council adequately discharges its statutory duties and meets the expectation of communities in the event of an emergency occurring

A Service Level Agreement is in place to provide a joint Emergency Planning Service across all Local Authorities in Cumbria to ensure compliance with the Civil Contingencies Act. Two full time equivalent officers are supplied by the Resilience Unit and all associated costs relative to their function covered

SAFER & STRONGER COMMUNITIES

NET BUDGET
2009/10

SERVICE ACTIVITIES & OUTCOMES

Community Safety
£143k

Funding is targeted to reduce crime and the fear of crime, including tackling Domestic Violence, through management of the Safer and Stronger Communities Thematic Partnership (SSCTP) and the coordination and engagement of district level Crime and Disorder

Safer & Stronger Communities Fund
£576k

Monies are allocated by the Cumbria Safer and Stronger Communities Thematic Partnership (SSCTP) to further the objectives of Local Area Agreements (LAAs). In recent years, payments have been made to the Crime and Disorder Reduction Partnerships (CDRPs),

Locality Management Team
£462k

Management costs associated with six area support managers, each of whom work with councillors locally (including the development of devolved decision making) and support the Council's community engagement and partnership working, plus the Head of Service costs

Community Support Team
£160k

Community Inclusion Programme Manager costs including third sector, rural inclusion & parish sector development and pathways to youth employment

Community Performance Management
£293k

LINKs (Local Involvement in Health) programme managed on behalf of the Department of Health, non staffing Unit costs including learning and development and two programme staff budgets.

Pathway to Youth Employment
£318k

Trainee costs of around 70 youth trainees on the Pathways programme which offers each trainee 12 months work experience and training

Third Sector Contracts
£214k

Community Development contracts including a third sector infrastructure support contract with Cumbria CVS, community planning support via ACT and parish council development support with Cumbria Association of Local Councils

Money Advice Contract
£12k

Management costs of a tendered contract to provide money advice

SAFER & STRONGER COMMUNITIES

NET BUDGET
2009/10

SERVICE ACTIVITIES & OUTCOMES

Area Support
£0k

Costs of staff involved in supporting community development through neighbourhood forums and other local engagement and community development activities

Neighbourhood Management
£0k

Staffing costs incurred in providing additional community empowerment support in government sponsored community empowerment initiatives

Insurance & Capital Charges
£927k

Anticipated central recharges in respect of insurance and depreciation charges on fixed assets relating to the Safer and Stronger Communities Directorate.

**CHANGES BUILT INTO MEDIUM TERM FINANCIAL PLAN 2009/10 - 2011/12:
SAFER & STRONGER COMMUNITIES**

	2009/10	2010/11		2011/12	
	£000	additions & reductions	£000	additions & reductions	£000
Director	198		198		198
Fire & Rescue					
Fire & Rescue Service	21,283	303	21,586	109	21,695
Fire Service - transport maintenance	490		490		490
Safety of sports grounds	19		19		19
Trading Standards					
Trading Standards	2,006		2,006		2,006
Trading Standards - Consumer Direct	-		0		0
Trading Standards - DEFRA	-		0		0
Emergency Planning					
Resilience Unit	334		334		334
Resilience Unit - District Councils	-		0		0
Community Safety					
Community Safety	143		143		143
Safer & Stronger Communities Fund					
Safer & Stronger Communities Fund	576		576		576
Communities					
Locality Management Team	462		462		462
Community Support Team	160	(15)	145	(15)	130
Community Performance Management	293		293		293
Pathway to Youth Employment	318		318		318
Third Sector Contracts	214		214		214
Money Advice Contract	12		12		12
Area Support	-		0		0
Neighbourhood Management	-		0		0
Insurance	172		172		172
Capital Charges	755		755		755
TOTAL	27,435	288	27,723	94	27,817

CHIEF EXECUTIVE

NET BUDGET 2008/09 £000	CHIEF EXECUTIVE	2009/10 BUDGET					NET BUDGET £000
		GROSS BUDGET £000	DEDICATED SCHOOLS GRANT £000	OTHER GRANT INCOME £000	OTHER EXTERNAL INCOME £000	INTERNAL INCOME £000	
420	Chief Executive	331					331
891	Policy and Performance Unit	898					898
1,012	Communications and Media	868					868
220	Customer Access	230					230
(287)	3C Studio	3,287			(1,600)	(1,900)	(213)
2,256	TOTAL	5,614	-	-	(1,600)	(1,900)	2,114

CHIEF EXECUTIVE

NET BUDGET
2009/10

SERVICE ACTIVITIES & OUTCOMES

Chief Executive
£331k

The Chief Executive's office provides overall leadership to the organisation and its Corporate Management Team, leading provision of policy advice to elected members of the Council and building effective relationships with key partners and stakeholders. Costs include policy and secretarial support to the Chief Executive together with related running costs.

Policy & Performance
Unit
£898k

Providing a sound evidence base for development of priorities by the Council and its partners. Co-ordinating, reviewing and continuously improving the performance of delivery of the Sustainable Community Strategy and Cumbria Agreement (LAA). Ensuring a policy led approach to improvement of County Council Services.

Communications &
Media
£868k

Improving communication, information and consultation for the Council, its employees and the people of Cumbria. Helping to explain, promote and share information about the Council's activities and gathering feedback from our customers to help improve services.

Customer Access
£230k

Developing and implementing the customer access strategy and driving improvements in customer service standards.

3c Studio
(£213k)

A one stop shop for the production of all the Council's communications materials, providing design, print and advertising services.

**CHANGES BUILT INTO MEDIUM TERM FINANCIAL PLAN 2009/10 - 2011/12:
CHIEF EXECUTIVE**

	2009/10	additions & reductions	2010/11	additions & reductions	2011/12
	£000		£000		£000
Chief Executive	331		331		331
Policy and Performance Unit	898		898		898
Communications and Media	868		868		868
Customer Access	230		230		230
3C Studio	(213)		(213)		(213)
TOTAL	2,114	-	2,114	-	2,114

**ORGANISATIONAL DEVELOPMENT
DIRECTORATE**

NET BUDGET 2008/09 £000	ORGANISATIONAL DEVELOPMENT	2009/10 BUDGET					NET BUDGET £000
		GROSS BUDGET	DEDICATED SCHOOLS GRANT	OTHER GRANT INCOME	OTHER EXTERNAL INCOME	INTERNAL INCOME	
		£000	£000	£000	£000	£000	
189	Director	194					194
1,627	Corporate Human Resources	1,643					1,643
236	Equality	237					237
292	Corporate Training & Development	292					292
283	Corporate Health and Safety	288					288
672	IT Unit	714					714
6,749	IT Partnership	8,160			(200)	(1,331)	6,629
-	Capita Partnership Management	140					140
-	External Shared Services Income	-			(50)		(50)
1	Insurance	1					1
10,049	TOTAL	11,669	-	-	(250)	(1,331)	10,088

ORGANISATIONAL DEVELOPMENT

NET BUDGET 2009/10	SERVICE ACTIVITIES & OUTCOMES
Director £194k	Corporate Director and related administrative support, providing overall leadership to the Directorate and its Management Team.
Corporate Human Resources £1,643k	Leading the strategic and corporate organisation development and human resource framework. Aligning HR policies, processes and systems with business strategy and providing strategic and operational leadership and advice on the deployment, development and management of employees.
Equality £237k	Providing professional leadership to Directorates and developing the County Council as a centre of excellence on Equality and Diversity.
Corporate Training & Development £292k	Leading, advising Directorates, and and co-ordinating employee development strategies and providing corporate based training.
Corporate Health & Safety £288k	Providing professional leadership to across the Council in health, safety and wellbeing
IT Unit £714k	Leading, advising Directorates, and and co-ordinating IT strategy across the Authority. Management of our IT Strategic Partner delivering service improvement through technical innovation and managing the Business Improvement Agenda .
IT Partnership £6,629k	Budgets associated with the IT Strategic Partner costs.

ORGANISATIONAL DEVELOPMENT

NET BUDGET
2009/10

SERVICE ACTIVITIES & OUTCOMES

**Capita Partnership
Management**
£140k

Leading on the management of the Capita contract,(including the transition to future service delivery models), with wider commercial responsibility across the Council's other strategic contracts with private sector partners ensuring they address the Council's strategic aims. Ensuring that commercial contracts deliver maximum value for money and effective services to their customers. Leading on wider shared services opportunities and acting as vice chair of CIEP Programme board.

Insurance Charges
£1k

Anticipated central recharges in respect of insurance relating to the Organisation Development Directorate.

**CHANGES BUILT INTO MEDIUM TERM FINANCIAL PLAN 2009/10 - 2011/12:
ORGANISATIONAL DEVELOPMENT**

	2009/10	2010/11		2011/12	
	£000	additions & reductions	£000	additions & reductions	£000
Director	194		194		194
Corporate Human Resources	1,643		1,643		1,643
Equality	237		237		237
Corporate Training & Development	292	(15)	277		277
Corporate Health and Safety	288		288		288
IT Unit	714		714		714
IT Partnership	6,629		6,629		6,629
Capita Partnership Management	140		140		140
External Shared Services Income	(50)	(150)	(200)	(100)	(300)
Insurance	1		1		1
TOTAL	10,088	(165)	9,923	(100)	9,823

RESOURCES DIRECTORATE

NET BUDGET 2008/09 £000	RESOURCES	2009/10 BUDGET					NET BUDGET £000
		GROSS BUDGET £000	DEDICATED SCHOOLS GRANT £000	OTHER GRANT INCOME £000	OTHER EXTERNAL INCOME £000	INTERNAL INCOME £000	
	RESOURCES						
249	Director	254			(12)		242
	Finance						
90	Financial Strategy	491			(125)	(278)	88
1,736	Financial Management	3,435			(166)	(1,112)	2,157
561	Management Audit	647			(70)	(14)	563
109	Insurance & Risk Management	109					109
439	Other Charges	384					384
1,407							
	Member Services						
1,407	Member Services	1,452			(16)	(60)	1,376
1,741	Member Support	1,651					1,651
230	Registration of Births, Deaths, and Marriages	977			(768)		209
893	Coroners	885					885
	Property Services						
100	Property Unit	771				(671)	100
1,108	Property Strategy and Management	1,092					1,092
2,175	Office Accommodation	2,525			(250)		2,275
3,061	Building Maintenance Fund	3,446				(524)	2,922
(225)	Miscellaneous County Property	275			(418)	(85)	(228)
(11)	Legal Services Unit	1,904				(2,053)	(149)
	Procurement						
81	Strategic & Commercial Procurement	8,403				(8,593)	(190)
(2,740)	Target Procurement Savings	-					-
960	E-Procurement repayments to Agilisys	960					960
80	Premises	11,661			(434)	(11,166)	61
110	Insurance	110					110
292	Capital Charges	292					292
(905)	Cumbria Care Rental	-				(905)	(905)
(100)	Use of earmarked Reserve	-					-
12,848	TOTAL	41,724	-	-	(2,259)	(25,461)	14,004

RESOURCES

NET BUDGET 2009/10	SERVICE ACTIVITIES & OUTCOMES
<p>Director £242k</p>	<p>Corporate Director and related administrative support, providing overall leadership to the Directorate and its Management Team.</p>
<p>Financial Strategy £88k Financial Management £2,157k Management Audit £563k Insurance & Risk Management £109k Other Charges £384k</p>	<p>Responsible for assuring the proper administration of the Council's financial affairs and providing an effective internal audit service. Finance's key functions are to provide leadership and direction to the County in the use of financial resources and financial and management controls and ensure that decisions are well informed with regard to value for money, financial risks and accountability.</p>
<p>Member Services £1,376k Member Support £1,651k</p>	<p>Ensuring that the County Council has modern and fit for purpose governance arrangements which enable members to take decisions, or to scrutinise the Council's activities, in a timely way and with all the relevant information.</p>
<p>Registration of Births, Deaths & Marriages £209k</p>	<p>Provision of frontline service for registration of births, marriages and deaths.</p>
<p>Coroners £885k</p>	<p>Provision of frontline Coroners Service together with associated administrative costs.</p>
<p>Property Unit £100k Property Strategy & Management £1,092k</p>	<p>Provision of corporate property and asset management services to the Council, ensuring that its property portfolio is fit for purpose, compliant, represents value for money and is sustainable.</p>
<p>Office Accommodation £2,275k</p>	<p>Management of property portfolio relating to specified corporate office accommodation.</p>
<p>Building Maintenance Fund £2,922k</p>	<p>Costs associated with the programme to repair and maintain County Council buildings.</p>

RESOURCES

NET BUDGET 2009/10	SERVICE ACTIVITIES & OUTCOMES
Miscellaneous County Property (£228k)	Management of property including properties surplus to requirements and earmarked for disposal, County Farms and Housing, and open space sites.
Legal Services Unit (£149k)	Ensuring the legality of any decisions or behaviour by Members, the Executive or Council. Responsible for the establishment of the Standards Committee and for providing advice to Members on the Code of Conduct. The legal service provides professional, high quality legal advice and services across the Council, and provides guidance and support for major projects.
Procurement £770k	Comprehensive range of customer focused corporate procurement services, including purchasing, tendering and contracting, and advice across the Council with a view to ensuring that all procurement activity secures value for money and sustainable outcomes. The budget includes scheduled repayments to the IT strategic partner for the provision of the E-procurement system - a payment met by target procurement savings allocated out to directorates.
Premises £61k	Provision of county-wide soft facilities management services including, food services, cleaning, schools crossing patrols and occupational therapy equipment delivery and fitting.
Insurance & Capital Charges £402k	Anticipated central recharges in respect of insurance and depreciation charges on fixed assets relating to the Resources Directorate.
Cumbria Care Rental (£905k)	Internal rental income received from Cumbria Care

**CHANGES BUILT INTO MEDIUM TERM FINANCIAL PLAN 2009/10 - 2011/12:
RESOURCES**

	2009/10	2010/11		2011/12	
	£000	additions & reductions	£000	additions & reductions	£000
Director	242		242		242
Finance					
Financial Strategy	88		88		88
Financial Management	2,157		2,157		2,157
Management Audit	563		563		563
Insurance & Risk Management	109		109		109
Other Charges	384		384		384
Member Services					
Member Services	1,376	(1)	1,375		1,375
Member Support	1,651		1,651		1,651
Registration of Births, Deaths, and Marriages	209		209		209
Coroners	885		885		885
Property Services					
Property Unit	100		100		100
Property Strategy and Management	1,092		1,092		1,092
Office Accommodation	2,275		2,275		2,275
Building Maintenance Fund	2,922		2,922		2,922
Miscellaneous County Property	(228)		(228)		(228)
Legal Services Unit	(149)		(149)		(149)
Procurement					
Strategic & Commercial Procurement	(190)		(190)		(190)
Target Procurement Savings	-	(953)	(953)	(953)	(1,906)
E-Procurement repayments to Agilisys	960	953	1,913	953	2,866
Premises	61		61		61
Insurance	110		110		110
Capital Charges	292		292		292
Cumbria Care Rental	(905)		(905)		(905)
TOTAL	14,004	(1)	14,003	-	14,003

LOCAL COMMITTEES

NET BUDGET 2008/09 £000	LOCAL COMMITTEES	2009/10 BUDGET					NET BUDGET £000
		GROSS BUDGET	DEDICATED SCHOOLS GRANT	OTHER GRANT INCOME	OTHER EXTERNAL INCOME	INTERNAL INCOME	
		£000	£000	£000	£000	£000	
658	General Provision	658					658
15,001	Highways Maintenance	17,340					17,340
433	Early Years	2,505					2,505
1,518	Community Support & Community Grants	2,228					2,228
17,610	TOTAL	22,731	-	-	-	-	22,731

LOCAL COMMITTEES

NET BUDGET
2009/10

SERVICE ACTIVITIES & OUTCOMES

General Provision
£658k

Resources delegated to Local Committees to deliver outcomes set out in the Council Plan where there is a high level of discretion as to how the outcomes are delivered. This enables Local Committees to take account of varied local preferences and take advantage of local synergies.

Highways Maintenance
£17,340k

This budget includes highways maintenance (including detrunked roads) and highways stewards who assess local needs for services across their area. Local Committees operate within County policies for delivery of the Local Transport Plan.

Early Years
£2,505k

This budget includes Early Years and Nursery Schools (funded by Dedicated Schools Grant), Youth Service Grants for the development of support to children and young people, funding for activities for children aged 6-12 and oversight of relevant services provided or procured by the Council in relation to Cumbria Youth Support Services.

Community Support & Community Grants
£2,228k

Funding for a variety of devolved community support measures and for the development of appropriate community engagement via Neighbourhood Development Area Support Teams. It also includes the oversight of relevant services provided or procured by the Council in relation to the debt advice contract including assessing local needs for services; and identifies and supports local options which develop debt management advice through credit unions.

More detailed information in respect of amounts allocated to Local Committees is outlined in the table overleaf

ALLOCATIONS TO LOCAL COMMITTEES 2009/10	Allerdale £	Barrow £	Carlisle £	Copeland £	Eden £	South Lakeland £	Retained Centrally £	TOTAL Allocation £
Highways Stewards	212,500	42,500	170,000	85,000	233,750	276,250		1,020,000
Highways Maintenance - basic allocation	2,982,904	2,168,707	3,397,329	1,952,548	2,120,740	2,922,415		15,544,643
Highways Maintenance - detrunked roads	138,087	79,030	46,009	352,319	0	159,866		775,311
General Provision	88,606	67,322	97,044	66,009	48,663	98,357		466,000
General Budget	88,606	67,322	97,044	66,009	48,663	98,357		466,000
Neighbourhood Development-Area Support Teams	105,118	79,867	115,128	78,309	57,731	116,686		552,839
Forum Grants	84,423	64,143	92,463	62,893	46,365	93,713		444,000
Rent Subsidy to Community Groups	14,666	14,667	14,666	14,667	14,667	14,667		88,000
Social Care Grants	10,077	7,657	11,037	7,507	5,535	11,187		53,000
Appointment of Governors	1,138	738	848	806	619	1,001		5,150
School Crossing Patrols	82,204	75,980	68,991	36,738	18,817	34,270		317,000
Sandgate Hydrotherapy Pool						44,000		44,000
Money Advice - CAB	66,570	57,060	53,890	57,060	34,870	47,550		317,000
Debt Recovery & Money Advice (DRAMA)	19,685	17,866	21,294	16,054	8,265	16,836	50,000	150,000
Community Support and Community Grants	383,881	317,978	378,317	274,034	186,869	379,910	50,000	1,970,989
Early Years	83,607	67,230	92,225	62,920	43,958	82,744		432,684
Nursery Schools	0	213,067	0	130,984	0	36,093		380,144
Youth Service Grants	13,384	10,636	13,676	9,867	6,990	14,469		69,022
Children's Activities 6-12	49,384	38,660	51,390	36,308	26,146	48,112		250,000
Integrated Youth Services Support	336,622	368,887	384,171	275,693	185,258	271,377		1,822,008
Early Years and Childrens Activities	482,997	698,480	541,462	515,772	262,352	452,795	0	2,953,858
TOTAL REVENUE ALLOCATION	4,288,975	3,374,017	4,630,161	3,245,682	2,852,374	4,289,593	50,000	22,730,801
Non-Principal Roads Network Capital Allocation:								
- Ring Fenced Road Lighting Column Replacement	66,000	500,000	263,000	26,000	7,000	138,000		1,000,000
- Minor Structural Repairs	284,000	73,000	239,000	124,000	297,000	333,000		1,350,000
- Other Non-Principal Capitalised Maintenance	2,917,000	1,239,000	1,703,000	842,000	3,314,000	1,928,000		11,943,000
- Additional Non-Principal Capital	450,225	210,600	430,875	257,850	386,325	514,125		2,250,000
Highways Annual Package of Measures	199,000	97,000	190,000	115,000	171,000	248,000		1,020,000
Better Ways to Schools	46,200	28,350	28,350	14,700	25,200	67,200	90,000	300,000
Electoral Divisions Local Capital Schemes	192,000	144,000	204,000	144,000	108,000	216,000		1,008,000
TOTAL CAPITAL ALLOCATION	4,154,425	2,291,950	3,058,225	1,523,550	4,308,525	3,444,325	90,000	18,871,000
TOTAL LOCAL COMMITTEE ALLOCATION	8,443,400	5,665,967	7,688,386	4,769,232	7,160,899	7,733,918	140,000	41,601,801

NOTE:

These totals are allocated, subject to corporate policies and service standards. Final budgets set by the Local Committees are therefore likely to differ from the allocations in the above table.

CHANGES BUILT INTO MEDIUM TERM FINANCIAL PLAN 2009/10 - 2011/12: LOCAL COMMITTEES							
	2009/10	additions & reductions		2010/11	additions & reductions		2011/12
	£000			£000			£000
General Provision	658			658			658
Highways Maintenance - basic allocation	17,340	264		17,604			17,604
Early Years	2,505			2,505			2,505
Community Support & Community Grants	2,228			2,228			2,228
TOTAL	22,731	264		22,995		-	22,995

ITEMS CHARGED CORPORATELY

NET BUDGET 2008/09 £000	CHARGED CORPORATELY	2009/10 BUDGET					NET BUDGET £000
		GROSS BUDGET £000	DEDICATED SCHOOLS GRANT £000	OTHER GRANT INCOME £000	OTHER EXTERNAL INCOME £000	INTERNAL INCOME £000	
1,708	Business Units Pension Subsidy	-					-
1,583	Reduced discount on 2nd homes - proceeds to Districts	1,097					1,097
473	Residual Costs	473					473
103	Provision for New Policy and Legislation	-					-
(108)	CAPITAdbs Target Efficiency Savings	(108)					(108)
425	Costs of restructuring (net of savings)	-					-
-	Costs of Elections 2009/10	500					500
-	Allowance for inflation/contingency held centrally	803					803
4,184	TOTAL	2,765	-	-	-	-	2,765

ITEMS CHARGED CORPORATELY

NET BUDGET
2009/10

SERVICE ACTIVITIES & OUTCOMES

Reduced Discount on Second Homes - proceeds to Districts
£1,097k

This represents the proportion of the proceeds arising for the reduction of the discount in council tax on second homes from 50% to 10% which is due to the six District Councils. The County Council retains two thirds of these proceeds and returns the remaining third to the Districts.

Residual Costs
£473k

Residual pensions costs originally paid by the former Design & Business Unit which subsequently transferred to Capita. These residual costs were not covered as part of the transfer agreement.

CAPITA Target Efficiency Savings
(£108k)

Efficiency savings originally anticipated under the Capita contract arrangements.

Costs of Elections 2009/10
£500k

Cost of County Council elections in June 2009/10. These costs were met by a contribution from the local elections reserve.

Allowance for risk/contingency held centrally
£803k

Allowance held corporately as a contingency against budget risk.

**CHANGES BUILT INTO MEDIUM TERM FINANCIAL PLAN 2009/10 - 2011/12:
CHARGED CORPORATELY**

	2009/10	2010/11		2011/12	
	£000	additions & reductions	£000	additions & reductions	£000
Reduced discount on 2nd homes - proceeds to Districts	1,097		1,097		1,097
Residual Costs	473		473		473
CAPITAdbs Target Efficiency Savings	(108)		(108)		(108)
Costs of Elections 2009/10	500	(500)	-		-
Allowance for inflation	764		764		764
Adjustment for actuarial review	39		39		39
TOTAL	2,765	(500)	2,265	-	2,265

FEES & CHARGES

FEES CHARGES

RESOURCES

Registrars - fees for attendance of registration staff at approved premises

from 1/4/08

from 1/4/09

% increase

	from 1/4/08	from 1/4/09	% increase
Monday to Thursday	£225.00	£235.00	4.4%
Friday	£250.00	£260.00	4.0%
Saturday	£280.00	£295.00	5.4%
Sunday	£360.00	£385.00	6.9%
Bank Holiday	£360.00	£385.00	6.9%
Application Fee	£915.00	£915.00	0.0%

from 1/4/09

from 1/4/10

% increase

	from 1/4/09	from 1/4/10	% increase
Monday to Thursday	£235.00	£250.00	6.4%
Friday	£260.00	£275.00	5.8%
Saturday	£295.00	£310.00	5.1%
Sunday	£385.00	£400.00	3.9%
Bank Holiday	£385.00	£400.00	3.9%
Application Fee	£915.00	£915.00	0.0%

Non-returnable fee of £50 for bookings more than 12 months in advance. Increase for Friday rate reflects that it is a popular day.

Renewal of Vows and Naming

from 1/4/09

Monday to Thursday	£155.00
Friday	£185.00
Saturday	£195.00
Sunday	£225.00
Bank Holiday	£225.00
Commemorative Certificates	£5.00

from 1/4/09

from 1/4/10

% increase

	from 1/4/09	from 1/4/10	% increase
Monday to Thursday	£155.00	£165.00	6.5%
Friday	£185.00	£190.00	2.7%
Saturday	£195.00	£200.00	2.6%
Sunday	£225.00	£240.00	6.7%
Bank Holiday	£225.00	£240.00	6.7%
Commemorative Certificates	£5.00	£5.00	0.0%

Legal services

Legal Services Unit provides services to the following external organisations:- Police, Probation Service, Lancashire Police and on very rare occasions to other Local Authorities (these are always on specific cases e.g. a child care case where a child has moved home). Most work is charged on an hourly basis. Note: these rates are provisional and need to be ratified by Legal Services Management Team.

Hourly charges

from 1/4/08

from 1/4/09

% increase

	from 1/4/08	from 1/4/09	% increase
Head/Assistant of LSU	£78.70	£81.06	3.0%
Senior Solicitor	£66.95	£68.96	3.0%
Assistant Solicitor	£60.85	£62.67	3.0%
Senior Legal Executive	£51.90	£53.46	3.0%
Experienced/Qualified Legal Assistant	£40.70	£41.92	3.0%
Legal Assistant	£35.20	£36.26	3.0%
Child Care	£65.20	£67.16	3.0%

FEES CHARGES

ENVIRONMENT

Highways from 1/4/08 from 1/4/09 % increase

Charge to utilities for delay	Variable	Variable	n/a
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Charges for permits etc

Skip Permits	£15 for 3 months	£15 per month	n/a
Extension of permit	£15 thereafter	£15 per month	n/a
Hoardings at building work adjacent to the highway	£21 inspection fee	£25 inspection fee	19%
Street cafes, advertising kiosks, rotundas, banners etc.	£50 per annum	£50 per annum	n/a
Signs to housing sites	£100 per annum £25 per sign per annum	£100 per annum £25 per sign per annum	n/a

Windermere Ferry charge for single crossing from 1/4/08 from 1/4/09 % increase

Pedestrian	£0.50	£0.50	No increase
Pedal Cycle (including cyclist)	£1.00	£1.00	No increase
Moped, Motorcycle, Horse	£1.50	£1.50	No increase
All private and light goods vehicles (up to 4.6m long)	£3.50	£3.50	No increase
Caravan / trailer	£3.50	£3.50	No increase
Goods vehicles from 1.5 - 8 tonnes and up to 26 ft (8 m) long	£6.50	£6.50	No increase
Minibus or coach with up to 16 passenger seats	£6.50	£6.50	No increase
Minibus or coach with more than 16 passenger seats, up to 8 tonnes and up to 26 ft (8m) long	£15.00	£15.00	No increase

NB. Windermere Ferry Advisory Group have recommended that the fees stay the same. This is to be officially approved at Cabinet

Business Units from 1/4/08 from 1/4/09 % increase

Made in Cumbria - Subscription fees to members.	Charge per member	Charge per member	Some categories of membership increased July 2008 to standardise the charge
- Shop and product promotions	Charges per item	5% commission	No increase
- Shows and events	Charges per event	Charges per event	Charging ensures direct costs are covered

Passenger Transport from 1/4/08 from 1/4/09 % increase

Bus Services:- Passenger Fares.	Per Passenger - dependant on journey length and other factors	Per Passenger - dependant on journey length and other factors	In line with RPIX inflation rate. Where a commercial contract is extended by CCC the rate applied is in line with the commercial fares.
Voluntary Car Scheme:- Passenger fares per mile.	Charge per mile	Charge per mile (£0.30)	No increase
Rural Wheels:- Passenger fares per mile.	Charge per mile	Charge per mile (£0.30)	No increase
Community Minibuses:- Hire through the provision of brokerages.	Charge per mile	Charge per mile (£0.80)	To be reviewed during Summer 2009 in response to any significant increase in diesel price. Any increase would be not more than £0.05/7% from October 2009 following consultation

FEES CHARGES

Planning from 1/4/08 from 1/4/09 % increase

Planning Application Fees:- For applications regarding minerals and waste, county council and school developments.	Statutory charge per application	Statutory charge per application	No increase
Monitoring fees:- For minerals and waste sites.	Statutory charge per site visit	Statutory charge per site visit	No increase
Commons Research:- Fees for the provision of information on common land and village greens.	Per application	Per application	No increase

SAFER & STRONGER COMMUNITIES

Trading Standards from 1/4/08 from 1/4/09 % increase

Licence Fees – e.g. explosive stores, registered premises, poisons	Fixed fee	Fixed fee	n/a
Prosecution Costs	Cost based	Cost based	n/a
Testing Fees	Dependent on test	Dependent on test	n/a

CHILDREN'S SERVICES

Concessionary Travel Charges: from 1/4/08 from 1/4/08 % increase

Non catchment : termly	£89.00	£91.67	3.0%
Non catchment : yearly	£240.00	£247.20	3.0%
Catchment : termly	£65.00	£66.95	3.0%
Catchment : yearly	£165.00	£169.95	3.0%

Cumbria Outdoors– Activities/Instruction	Details available on request		
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ADULT & CULTURAL SERVICES

ADULT SOCIAL CARE

Residential Usual Price from April 08 from April 09 % increase

Older Adults Residential Band 1 (per week)	£337.00	£347.00	3.0%
Older Adults Residential Band 2 (per week)	£386.00	£398.00	3.1%
Older Adults Residential Band 3 (EMI) (per week)	£449.00	£462.00	2.9%
Older Adults Residential Band 4 (Elderly Physically Frail) (per week)	£410.00	£422.00	2.9%

Residential - Cumbria Care from April 08 from April 09 % increase

Older Adults Residential Band 1 (per week)	£337.00	£414.00	22.8%
Older Adults Residential Band 2 (per week)	£386.00	£474.00	22.8%
Older Adults Residential Band 3 (EMI) (per week)	£449.00	£551.00	22.7%
Older Adults Residential Band 4 (Elderly Physically Frail) (per week)	£410.00	£503.00	22.7%

Meals and Transport from April 08 from April 09 % increase

Older Adults attending Day Care (meal and transport)	£3.50	£3.60	2.9%
Disability and Mental Health - Meal charge	£1.65	£1.70	3.0%
Disability and Mental Health - Transport charge	£1.05	£1.05	0.0%
Meals on Wheels - charge per meal	£2.70	£2.75	1.9%

FEES CHARGES

Non Residential Care from April 08 from April 09 % increase

Home Care - charge per hour	£11.32	£11.32	0.0%
Day Care - charge per session	£5.00	£5.00	0.0%
Charging ceiling - maximum that will be charged for Non Residential Care	£175.00	£200.00	14.3%

Note: Cumbria Care residential care prices increased to comply with National Assistance Act full fee recovery

Note: Non Residential Care is assessed on the service users ability to pay.

Note: 2 day care sessions per day.

CULTURE SERVICES

Full schedules of fees and tariffs are lengthy and in general are not included here, but are available on request from the Finance Team if required. The main categories of charges for each service, and proposed percentage increases, are summarised below:

Libraries Service from 1/4/09 from 1/4/09 % increase

Hire of audio-visual material:- Includes DVDs, CDs, Videos, Language Sets and Talking Books.	Charge per week	Charge per week	0.0%
Ordnance Survey:- For the provision of OS maps, plans and sites.	Charge per item	Charge per item	0.0%
PC Printing & Accessories:- For printing from PC's and also sales of discs, headphones and flashdrives.	Charge per item	Charge per item	0.0%
Overdue charges:- On books, language sets, DVDs, Cds, videos and storybooks.	Charge per item	Charge per item	0.0%
Room Hire:- Rates will vary across the county to reflect facilities available at each location. Room hire charges for each location are available on request and range from £10 to£30 per half day session.	Charge per half day session - variable	Charge per half day session - variable	0.0%
Bags:- Carrier bags with CCC/Libraries Service logo.	Charge per item	Charge per item	0.0%

Archives from 1/4/08 from 1/4/09 % increase

Photocopies:- Of documents ordered by post, email or telephone by business organisations.	Charge per copy	Charge per copy	Minimum charge for remote orders +25%. Orders taking over 10 minutes 4% increase.
Digital Camera Fees:- For the use of personal digital cameras to record documents.	Per licence	Per licence	17.0%
Digital Imaging Service:- For the digital recording of documents carried out by Archives staff on behalf of a third party.	Per request	Per request	4.0%
Records Management Charges:- Storage charges.	Per box.	Per box.	0.0%
Postal Research Service (self-financing):- Undertaken by Archives staff in response to requests for historical research..	Charge per hour	Charge per hour	4.0%

**CAPITAL PROGRAMME 2009/10 -
2012/13**

CAPITAL PROGRAMME

Capital expenditure yields benefits to the Council and the services it provides on a long term basis ie for a period of more than one year. It relates to the acquisition, creation or enhancement of fixed assets such as buildings, land and equipment. Enhancement, either, lengthens the life of an asset, increases its value or increases the extent to which it can be used. Whilst revenue monies can be spent on capital expenditure, capital monies can not in contrast be spent on revenue.

The capital programme is set within the framework of the capital planning process in relation to the Council's policy framework, available sources of funding and analysis of the pressures on the Council's capital resources including new bids for capital schemes.

A key consideration when setting the Programme is the projected level of available capital resources together with the extent to which the Authority can afford to support capital investment through borrowing. Capital financing is regulated by the Prudential Framework.

Funding to support the Capital Programme

There are three main funding sources available to support the Authority's Capital Programme: capital grants; borrowing, both supported and prudential; and other funding available, including capital receipts/use of reserves and revenue contributions.

Capital Grants

These are issued by Government departments and agencies to fund capital investment, usually for specified purposes. Many of these require local authorities to make a financial commitment to the running costs of the schemes. In recent years the Government has increasingly redirected its support for local authority capital investment through this method in order to achieve policy aims. A significant proportion of the Council's Capital Programme is supported by grant, and specifically Children's Services where nearly all the programme is supported in this way.

Notional Supported Borrowing

The Government provides some support via Formula Grant based upon the notional borrowing levels identified in the sub groups of the single capital pot. Full revenue support for borrowing costs is, however, not provided due to a scaling back of the Formula Grant to help pay for the minimum guarantee funding for those authorities below the funding floor. Notional borrowing allocations are provided for Transport and Children's Services capital schemes and were set until the end of 2010/11 as part of the Comprehensive Spending Review in 2007.

Prudential Borrowing

Under the Prudential system the Council has the ability to borrow in excess of the amount being supported by Government to fund further capital investment. Such borrowing must be affordable, sustainable and prudent. The Council must also meet the whole of the capital financing costs associated with this level of extra borrowing (referred to as Prudential Borrowing) via either compensating savings or by an increase in the level of Council Tax.

The Prudential system therefore offers greater flexibility to fund capital investment expenditure such as “spend to save” schemes or schemes that are self financing. In order for Members to be able to make an informed decision on capital spending plans various mandatory indicators and limits (referred to as Prudential Indicators) need to be taken into account and set at the start of each financial year

Capital Receipts

These arise from the sale of assets such as surplus land. The current market conditions for capital receipts remain difficult and they support only a very small proportion of the Capital Programme

Revenue Funding/Balances

The use of revenue funds to support the capital programme is possible but any contributions need to be considered alongside other revenue budget issues. In the Capital Programme approved in February 2009 no contributions are assumed.

Capital Investment Approved In February 2009

In January 2009 Cabinet approved proposals for consulting on the capital programme. Responses to the consultation have been outlined in the revenue budget section of this booklet.

The budget approved by Council in February 2009 included investment in the following new capital schemes, two of which are funded by capital grant and the remainder by prudential borrowing:

		2009/10	2010/11	2011/12	2012/13	TOTAL
		£000	£000	£000	£000	£000
ADDITIONAL SCHEMES						
Capital Investment in Lazonby & Bootle Fire Stations		612	710			1,322
Funded by - Fire Investment Grant		(612)	(710)			(1,322)
Children's Play Areas		500	600			1,100
Funded by - Play builder Grant		(500)	(600)			(1,100)
Local Capital Schemes		1,008	1,008	1,008	1,008	4,032
Egremont Library				500		500
60 Bed Elderly Persons Home		150	6,300			6,450
Additional Capital Investment in Council Property		500	500	500	500	2,000
Capital provision to match revenue funding for health & safety		100	100	100	100	400
Carbon Management Action Plan		150				150
Energy Conservation/Carbon Reduction - School Buildings		125	125			250
Investment in Highways		2,500				2,500
	Total	4,533	8,033	2,108	1,608	16,282

CUMBRIA COUNTY COUNCIL CAPITAL PROGRAMME 2009/10 - 2012/13

←-----SOURCE OF FUNDING ----->

	2009/10 £000	2010/11 £000	2011/12 £000	2012/13 £000	TOTAL £000	Grants & Contributions £000	Notional Supported Borrowing £000	Capital Receipts & Prudential Borrowing £000	TOTAL £000
EXPENDITURE									
CHILDREN'S SERVICES	68,906	63,446	35,886	39,448	207,686	190,412	10,274	7,000	207,686
TRANSPORT	29,165	28,642	-	-	57,807	5,507	49,400	2,900	57,807
ADULT SOCIAL CARE	625	6,775	475	475	8,350	1,064	-	7,286	8,350
CULTURE SERVICES	7,179	-	500	-	7,679	4,779	-	2,900	7,679
CHIEF EXECUTIVE	200	200	200	200	800	-	-	800	800
SAFER & STRONGER COMMUNITIES	1,370	1,399	705	656	4,130	1,322	-	2,808	4,130
ENVIRONMENT	4,451	596	730	206	5,983	-	-	5,983	5,983
LOCAL COMMITTEES	1,008	1,008	1,008	1,008	4,032	-	-	4,032	4,032
ORGANISATIONAL DEVELOPMENT RESOURCES	440	100	100	100	740	-	-	740	740
RECLAMATION	2,920	2,920	1,770	1,620	9,230	1,020	-	8,210	9,230
	1,851	670	-	-	2,521	2,521	-	-	2,521
	118,115	105,756	41,374	43,713	308,958	206,625	59,674	42,659	308,958
					Resources Available	206,625	59,674	42,659	308,958
					(Shortfall)Surplus Resources	-	-	-	-

CAPITAL PROGRAMME RESOURCE AVAILABILITY 2009/10 - 2012/13

	2009/10 £000	2010/11 £000	2011/12 £000	2012/13 £000	TOTAL £000
RESOURCES AVAILABLE					
GRANTS & CONTRIBUTIONS					
Adult Social Care	266	266	266	266	1,064
Culture Services	4,779				4,779
Children's Services	60,459	54,619	35,886	39,448	190,412
Highways - Integrated Transport	1,738	1,727			3,465
Highways - Bridge Strengthening & Maintenance	250	330			580
Highways - Specific Road Safety Grant	216	213			429
Highways - De-trunked roads grant	393	640			1,033
Reclamation	1,851	670			2,521
Amey Contractual Contribution	340	340	340		1,020
Safer & Stronger: Fire Investment Grant	612	710			1,322
	70,904	59,515	36,492	39,714	206,625
NOTIONAL SUPPORTED					
Children's Services	6,847	3,427			10,274
Highways - Integrated Transport	3,475	3,455			6,930
Highways - Capital Maintenance	20,393	22,077			42,470
	30,715	28,958	-	-	59,674
PRUDENTIAL BORROWING					
Environment	4,451	125	-	-	4,576
Local Committees	1,008	1,008	1,008	1,008	4,032
Transport	2,700	200			2,900
Safer & Stronger Communities	758	689	705	656	2,808
Adult Social Care	150	6,300			6,450
Culture Services	809		500		1,309
Organisational Development	100	100	100	100	400
Resources	2,920	1,460	1,069	735	6,184
Children's Services	1,600	5,400			7,000
	14,496	15,282	3,382	2,499	35,659
DIRECT REVENUE FINANCING/RCCO					
	-	-	-	-	-
CAPITAL RECEIPTS					
	2,000	2,000	1,500	1,500	7,000
	118,115	105,756	41,374	43,713	308,958

CUMBRIA COUNTY COUNCIL DETAILED CAPITAL PROGRAMME 2009/10- 2012/13							
			2009/10	2010/11	2011/12	2012/13	TOTAL
			£000	£000	£000	£000	£000
CHILDREN'S SERVICES							
FORMULA CAPITAL							
	Formula Capital 2008/09		12,179	12,179	12,179	12,179	48,716
OTHER PROJECTS							
	Schools Access Initiative 2008/09		918	918	918	918	3,672
	Extended Schools		927	479	450	450	2,306
	Improvements to Children's Homes 2008/09		81	81	81	81	324
	Strategic SEN Facilities 2008/09		200	200	200	200	800
	Inclusive Education 2008/09		100	100	100	100	400
	Building Schools for the Future Preparation/Feasibility 2008/09		100	100	100	100	400
	Fire Precautions 2008/09		-	-	-	-	-
	Health & Safety General 2008/09		50	50	50	50	200
	Cockermouth Eco Centre		(200)				(200)
	14-19 Diplomas/SEN		2,000	6,000			8,000
	Children's Play Areas		500	600			1,100
PRIMARY PROJECTS							
	Brampton		1,200				1,200
	Ulverston		1,000				1,000
OTHER							
	Initial PCP projects & subsequent review Implementation		4,992	7,372	9,659	9,535	31,558
	Property Unit Costs		125	125	125	125	500
	Review, Feasibility & Management		155	200	200	200	755

CUMBRIA COUNTY COUNCIL DETAILED CAPITAL PROGRAMME 2009/10- 2012/13							
			2009/10	2010/11	2011/12	2012/13	TOTAL
			£000	£000	£000	£000	£000
	SECONDARY PROJECTS						
	Caldew		1,200				1,200
	Dallam		1,500	500			2,000
	Dallam Boarding		-	-			-
	Trinity		10,000	7,100			17,100
	Walney		850	2,243	1,907		5,000
	St Bernards		850	2,243	1,907		5,000
	William Howard		500				500
	14-19 Centre		2,964				2,964
	** Richard Rose Morton Academy				7,500	15,000	22,500
	** Richard Rose Central Academy		15,000	9,600			24,600
	** West Lakes Academy		11,000	12,800			23,800
	Non PFS resourced/academy costs		238	44			282
	Property Unit Cost		125	125	125	125	500
	Review, Feasibility & Management		172	207	205	205	789
	CAD work		50	50	50	50	200
	Capital /PI related fees		130	130	130	130	520
		Sub total	68,906	63,446	35,886	39,448	207,686

CUMBRIA COUNTY COUNCIL DETAILED CAPITAL PROGRAMME 2009/10- 2012/13

			2009/10	2010/11	2011/12	2012/13	TOTAL
			£000	£000	£000	£000	£000
	TRANSPORT						
	<u>INTEGRATED TRANSPORT</u>						
	Major Schemes - CNDR		1,300	600			1,900
	Priority Transport Improvement Schemes		1,803	2,552			4,355
	Speed Limit Review Implementation		50	50			100
	Preparation Pool		240	250			490
	Road Safety (Safety Cameras)		216	213			429
	APM Safety		204	400			604
	Engineering Safety Schemes		380	1,200			1,580
	Annual Package of Measures		816				816
	Better Ways to School		300				300
	Community Mini Buses		120	130			250
		Sub total	5,429	5,395	-	-	10,824
	<u>MAINTENANCE</u>						
	Principal Road Network (PRN)		3,700	4,000			7,700
	Non-principal Road Network (NPRN)		14,293	15,577			29,870
	Structures Assessments, Strengthening and Maintenance		2,400	2,500			4,900
	Primary Route Bridges		250	330			580
		Sub total	20,643	22,407	-	-	43,050
	<u>DE-TRUNKED ROADS</u>						
	De-trunked Roads		393	640			1,033
		Sub total	393	640	-	-	1,033
	** CNDR Land Purchase		200	200			400
	Capital Investment in Highways		2,500				2,500
	TRANSPORT TOTAL		29,165	28,642	-	-	57,807

CUMBRIA COUNTY COUNCIL DETAILED CAPITAL PROGRAMME 2009/10- 2012/13

			2009/10	2010/11	2011/12	2012/13	TOTAL
			£000	£000	£000	£000	£000
<u>ADULT SOCIAL CARE</u>							
	CDSP Adaptations		475	475	475	475	1,900
	60 Bed Elderly Persons Home		150	6,300			6,450
		Sub total	625	6,775	475	475	8,350
<u>CULTURE SERVICES</u>							
	Carlisle/Cumbria Records Office		7,179				7,179
	Egremont Library				500		500
		Sub total	7,179	0	500	0	7,679
<u>CHIEF EXECUTIVE</u>							
	Customer Access Centres		200	200	200	200	800
		Sub total	200	200	200	200	800
<u>SAFER & STRONGER COMMUNITIES</u>							
	Fire Service Vehicles		758	689	705	656	2,808
	Capital Investment in Lazonby & Bootle Fire Stations		612	710			1,322
		Sub total	1,370	1,399	705	656	4,130
<u>ENVIRONMENT</u>							
	West Cumbria Development Fund Contribution		60	60			120
	Land Reclamation		130	130	130	130	520
	Port of Workington Investment Plan		552	281	600	76	1,509
	Household Waste Recycling/ Civic Amenity Sites		3,184				3,184
	Windermere Ferry 5 yearly Refit & Inspection		250				250
	Carbon Management Action Plan		150				150
	Energy Conservation/Carbon Reduction - School Buildings		125	125			250
		Sub total	4,451	596	730	206	5,983
<u>LOCAL COMMITTEES</u>							
	Local Capital Schemes		1,008	1,008	1,008	1,008	4,032
		Sub total	1,008	1,008	1,008	1,008	4,032

CUMBRIA COUNTY COUNCIL DETAILED CAPITAL PROGRAMME 2009/10- 2012/13							
			2009/10	2010/11	2011/12	2012/13	TOTAL
			£000	£000	£000	£000	£000
	<u>ORGANISATIONAL DEVELOPMENT</u>						
	Enterprise Licensing Agreement		340				340
	Capital provision to match revenue funding for health & safety		100	100	100	100	400
		Sub total	440	100	100	100	740
	<u>RESOURCES</u>						
	CMF contribution		1,500	1,500	850	700	4,550
	Property Review/Office Accommodation		500	500			1,000
	Energy Conservation		100	100	100	100	400
	Property Condition Surveys		100	100	100	100	400
	Additional Capital Investment in Council Property		500	500	500	500	2,000
	Capita Symonds Performance Payment		120	120	120	120	480
	Disabled Access		100	100	100	100	400
		Sub total	2,920	2,920	1,770	1,620	9,230
	RECLAMATION						
	** Year 1- Operational Plan - soft end use		7				7
	** Year 2 - Operational Plan - soft end use		4				4
	** Year 3 - Operational Plan - soft end use		1,840	670			2,510
		Sub total	1,851	670	-	-	2,521
		TOTAL	118,115	105,756	41,374	43,713	308,958
	Notes						
	** Figures are as reported to County Council and have subsequently changed						